

# INTEGRATED FRAMEWORK OF JAPANESE DRM

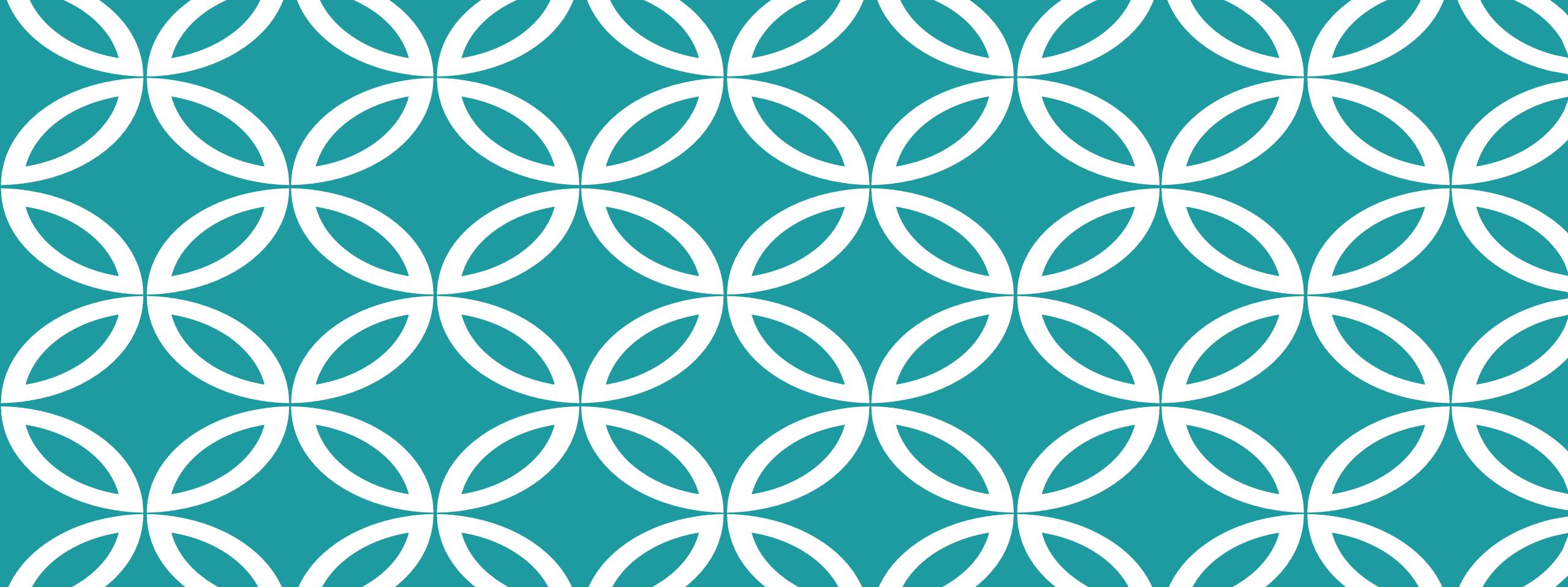
Mikio Ishiwatari, PhD  
Visiting Professor, The  
University of Tokyo  
Senior Advisor, JICA

## KEY MESSAGE

Japan has developed the DRM framework  
by integrating various sectors and  
organizations at all levels  
through learning from disasters

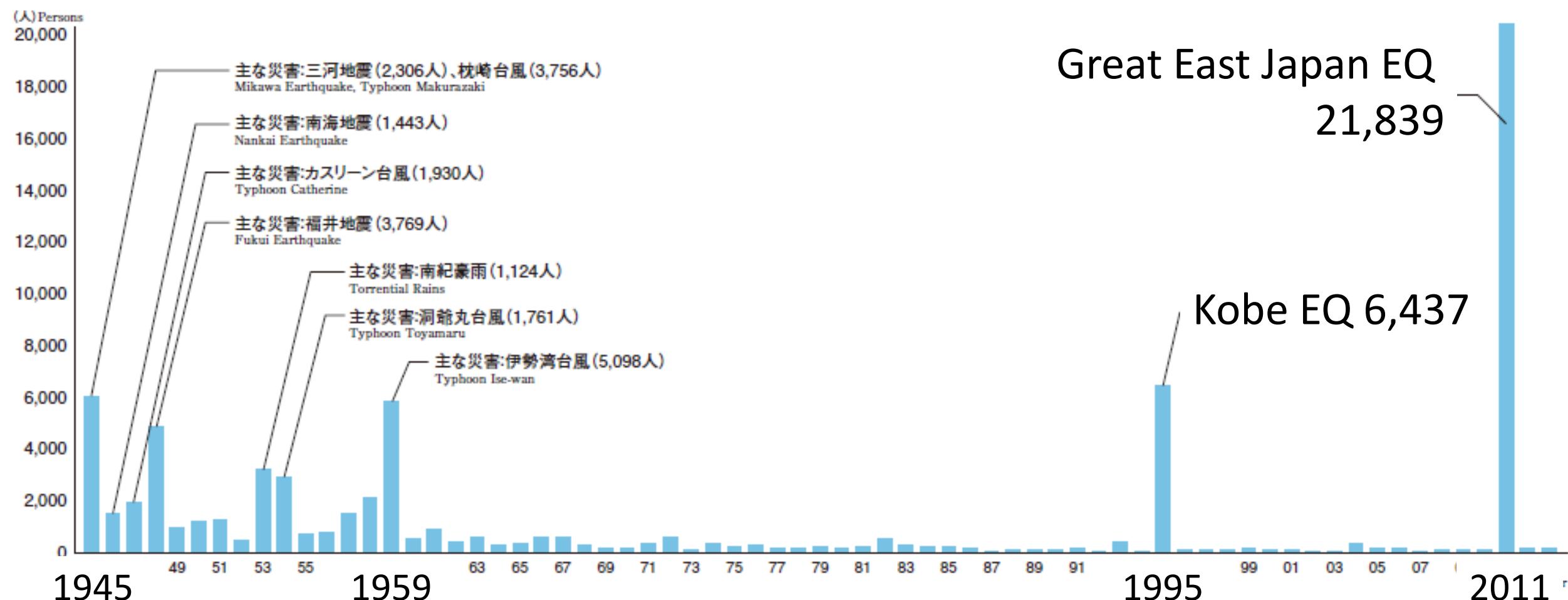


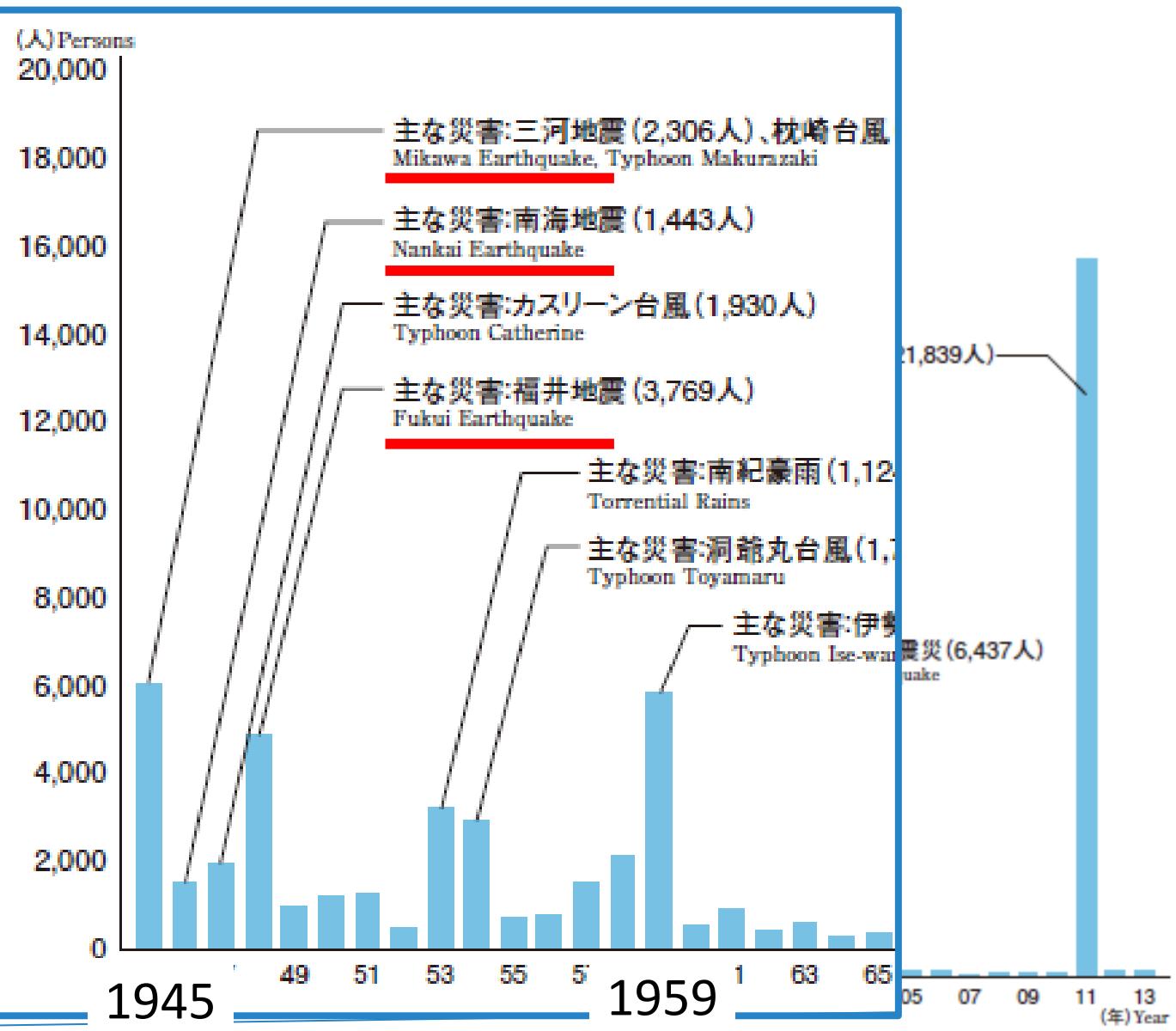
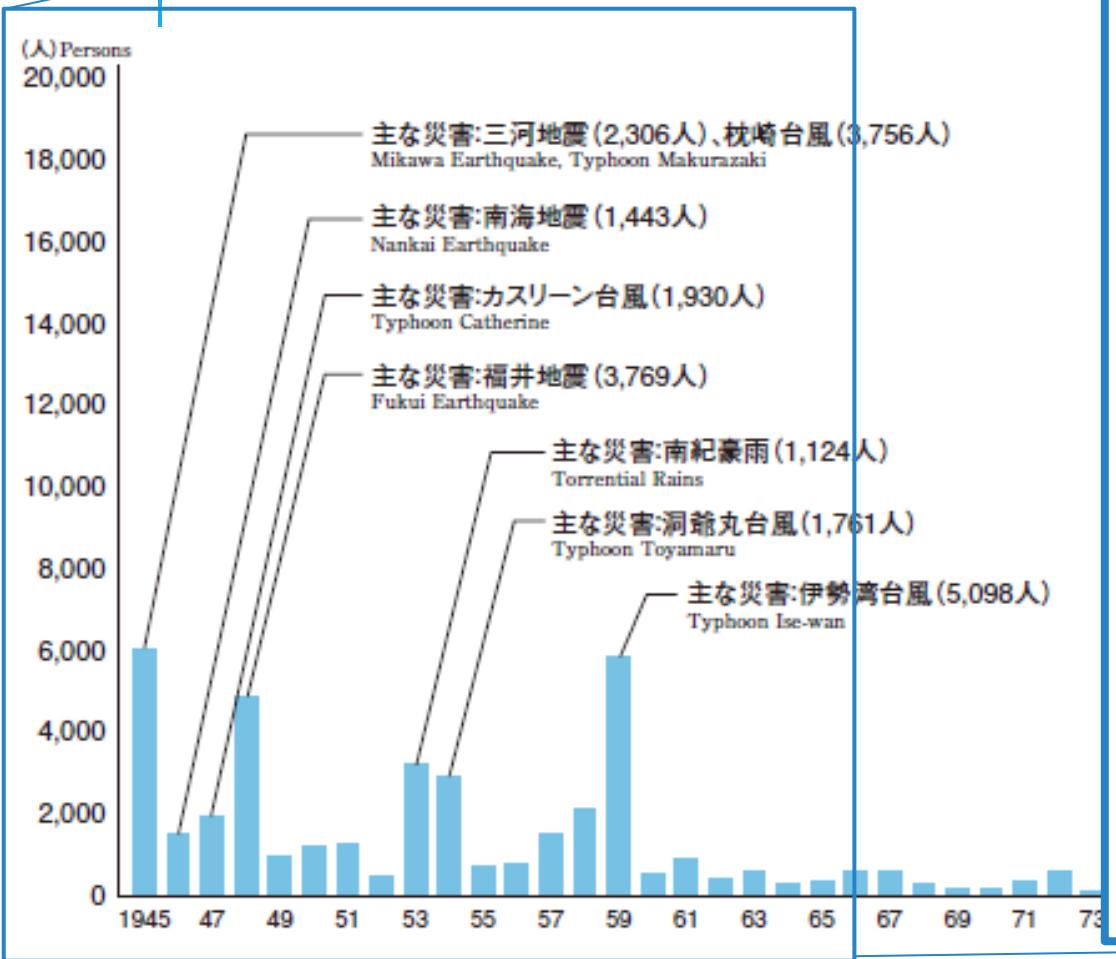
1. Earthquake disasters in Japan
2. Integrated Framework
3. How works? Integrating response at Great East Japan Earthquake and Tsunami
4. Conclusion



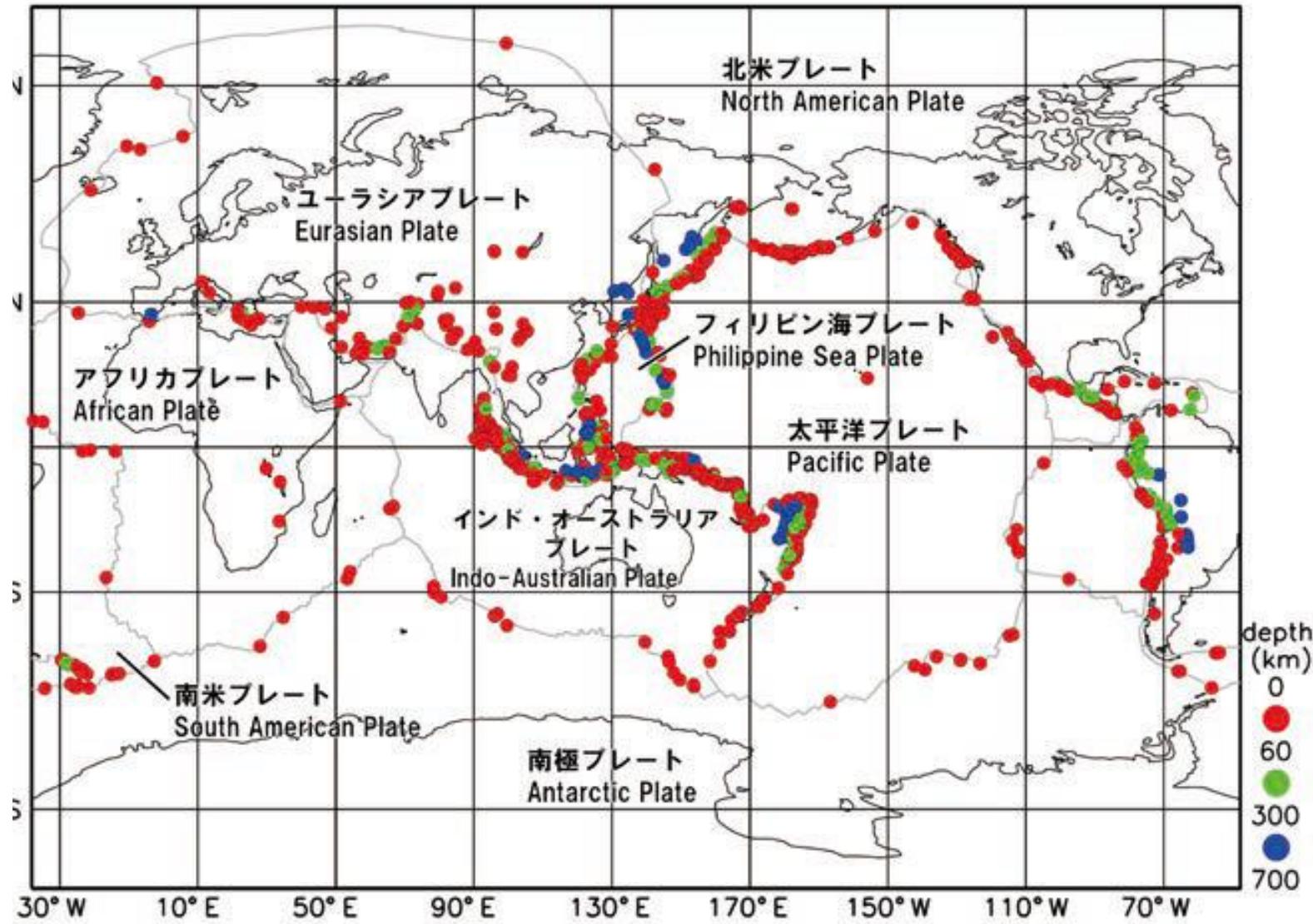
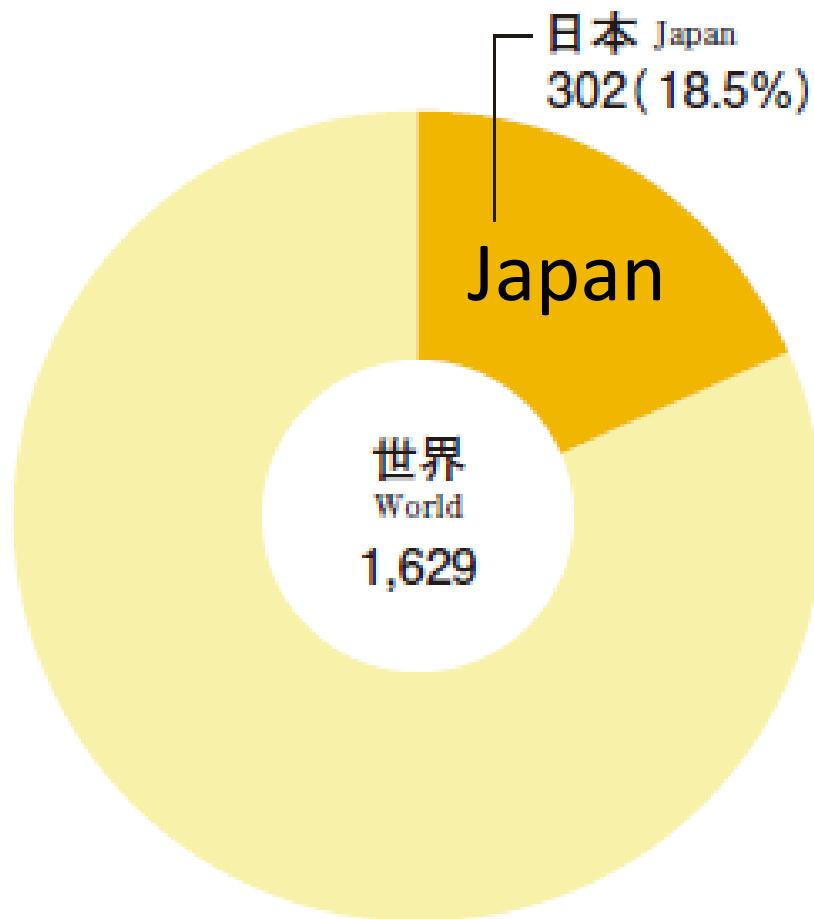
# I. EARTHQUAKE DISASTERS IN JAPAN

# DEATH TOLL BY NATURAL DISASTERS





Number of earthquakes with magnitude of 6.0 or greater (2004-2013)



20% of Earthquakes happen in Japan

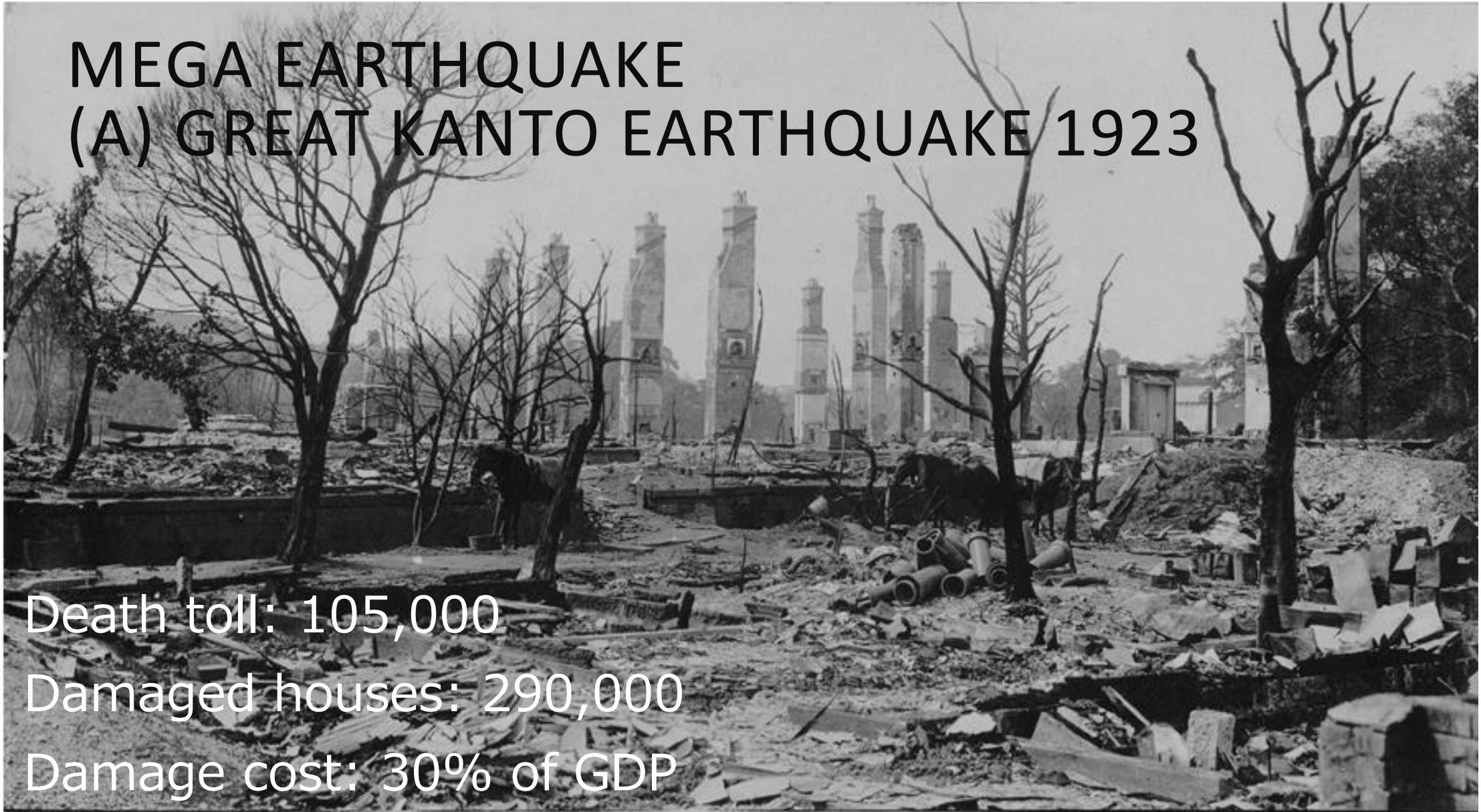
# EARTHQUAKE DISASTERS

12 times Death >1,000

Fires, Tsunamis, Building

	EQ	Death Toll	M
1891	Nobi	7,273	8.0
1896	Meijisanriku (Tsunami)	<b>21,959</b>	8.2
1923	Kanto	<b>105,385</b>	7.9
1927	Kitachikugo	2,912	7.3
1933	Syowasanriku(Tsunami)	3,064	8.1
1943	Tottori	1,083	7.2
1944	Tonankai	1,183	7.9
1945	Mikawa	1,961	6.8
1946	Nankai	1,443	8.0
1948	Fukui	3,769	7.1
1995	Kobe	6,437	7.3
2011	Great East JPN (Tsunami)	<b>22,199</b>	9.0

# MEGA EARTHQUAKE (A) GREAT KANTO EARTHQUAKE 1923



Death toll: 105,000

Damaged houses: 290,000

Damage cost: 30% of GDP

東京文部省の焼け跡  
残骸ばかり聞き音の虫しかも木樹も黒くれり焼柱の石たつ残  
自然災害情報室[2019/3/7閲  
覧]<https://dil.bosai.go.jp/disaster/1923kantoeq/index.html>

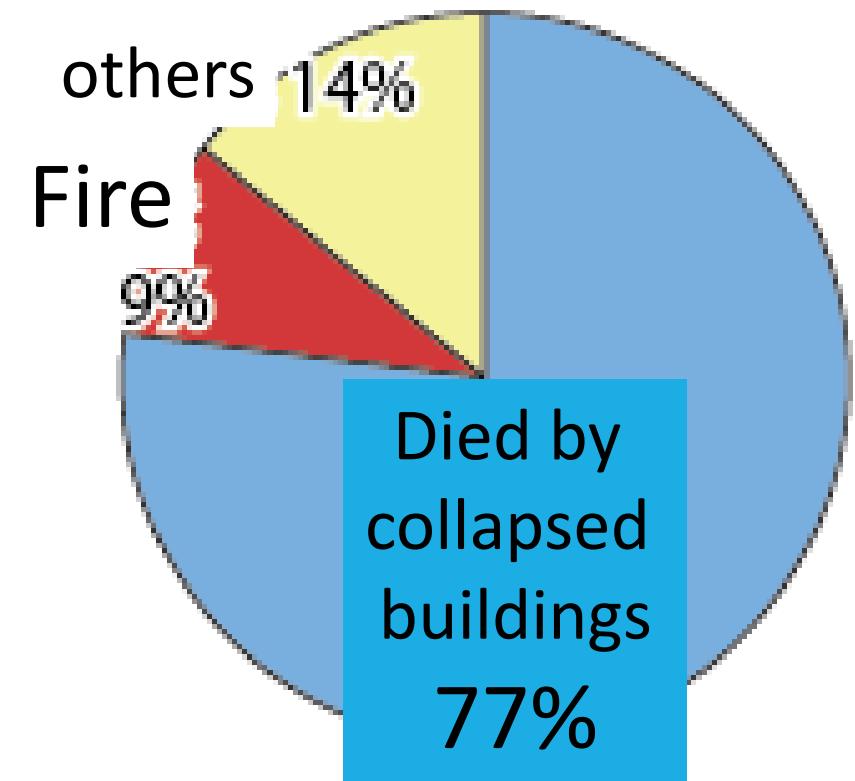
The site of fire of the Educational  
Department, Tokyo.

## (B) KOBE EARTHQUAKE 1995 (HANSHIN-AWAJI)

- M 7.3
- Death 6437
- Damage houses  
complete 105,000  
Partially 144,000
- Damage cost  
9.9 Trillion JPY  
90 billion USD

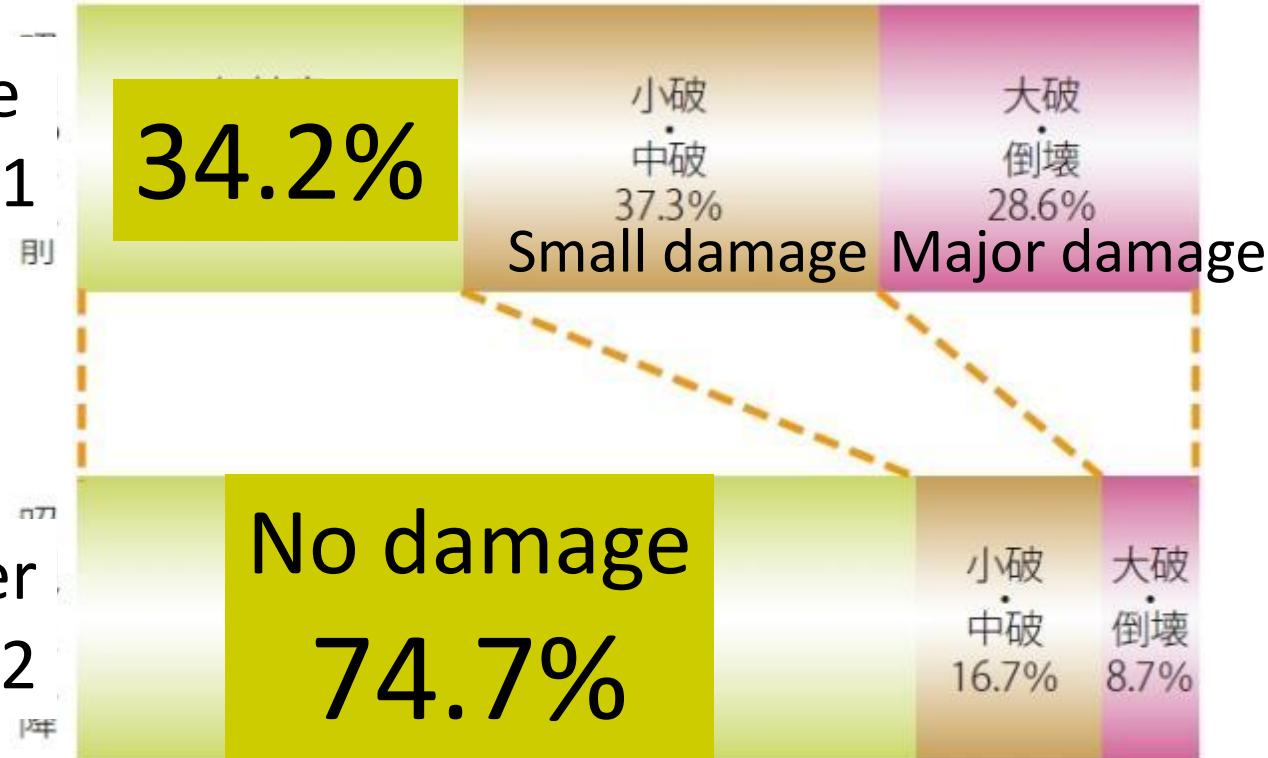


# LESSONS FROM KOBE EARTHQUAKE



# BUILDING CODE WORKED

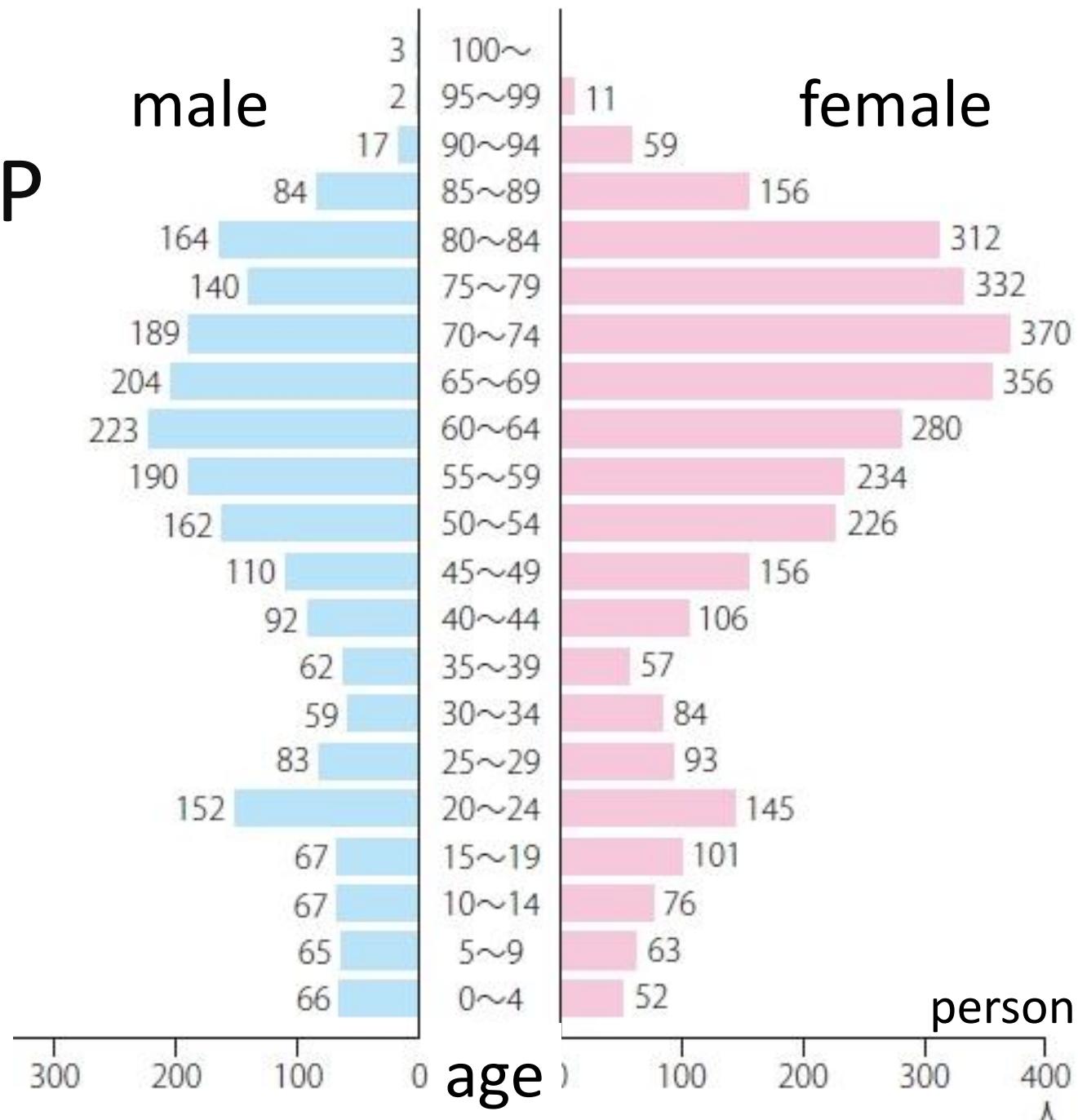
Constructed Before  
1981



New building code enforced in 1981

# VULNERABLE GROUP

- Female X1.4
- Elderly > 60years 53%
- 20-24 years



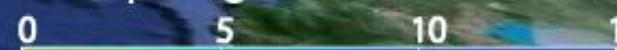
# The 2011 Tohoku Earthquake Tsunami Joint Survey Group

(c) Great East Japan Earthquake and tsunami  
March 11, 2011

Inundation height



Runup height



Death 19,533

Missing 2,585

Completely damaged house 121,768

Epicenter



## Great East Japan Earthquake

- Low probability, high impact
- High level of complexity
- Widespread impact due to globalized supply chains

## Japan's DRM system

- Investment in structural and non-structural measures
- Culture of preparedness and learning from past disasters
- Multi-stakeholder involvement
- Legislation, regulation, and enforcement
- High-tech, sophisticated instruments

# ISSUES

Risk assessment  
and communication

Coordination

Protection of  
vulnerable people

## 2. DAMAGE ASSESSMENT FOR TOKYO EQ



東京タワー[2019/3/3  
閲覧]

[https://ja.wikipedia.org/wiki/%E6%9D%B1%E4%BA%AC%E3%82%BF%E3%83%AF%E3%83%BC#/media/File:Tokyo\\_Tower\\_and\\_around\\_Skyscrapers.jpg](https://ja.wikipedia.org/wiki/%E6%9D%B1%E4%BA%AC%E3%82%BF%E3%83%AF%E3%83%BC#/media/File:Tokyo_Tower_and_around_Skyscrapers.jpg)

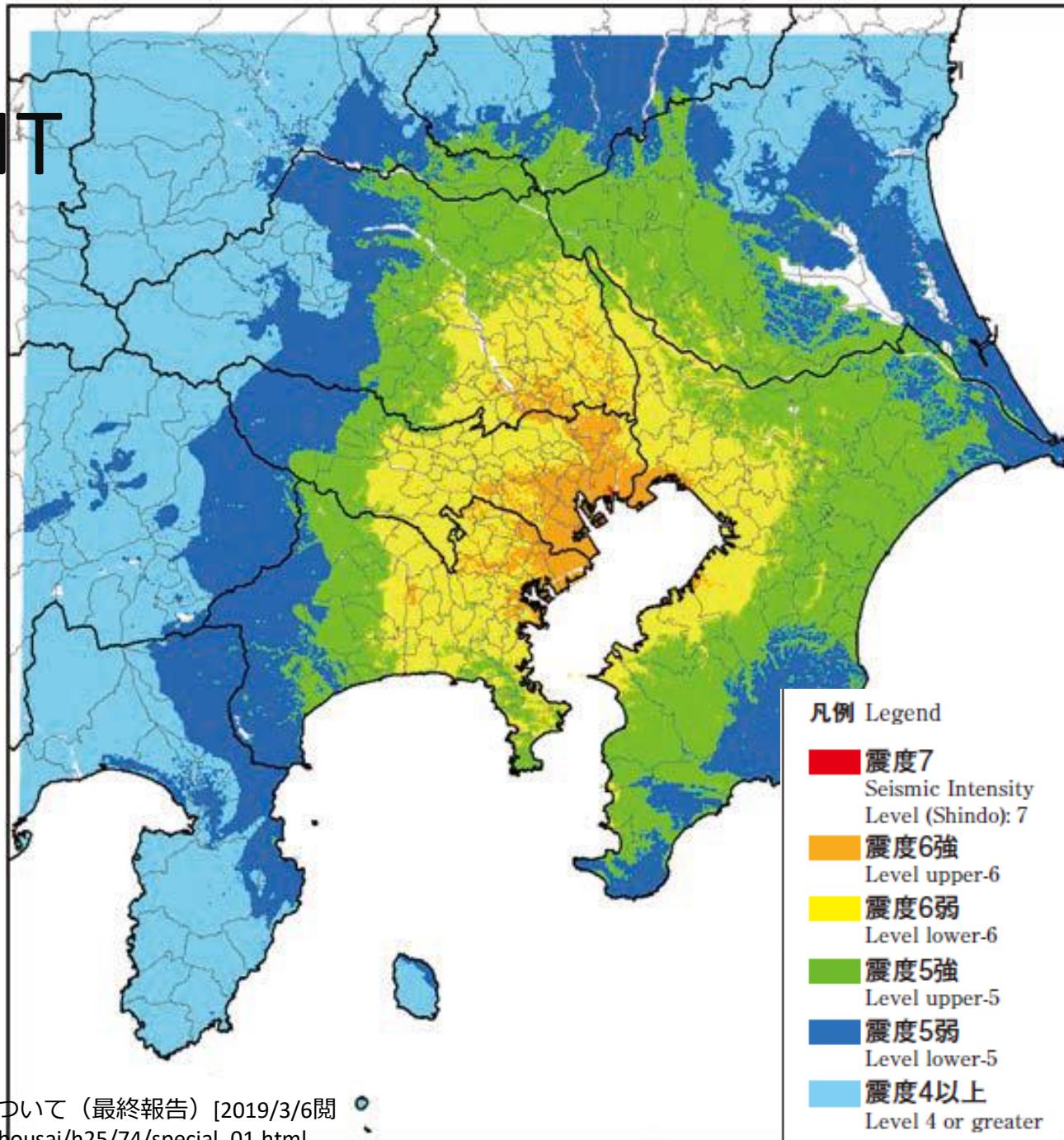


再生 (k)

首都直下地震[2019/3/9閲覧]<https://www.youtube.com/watch?v=Tnxww93PgPc>

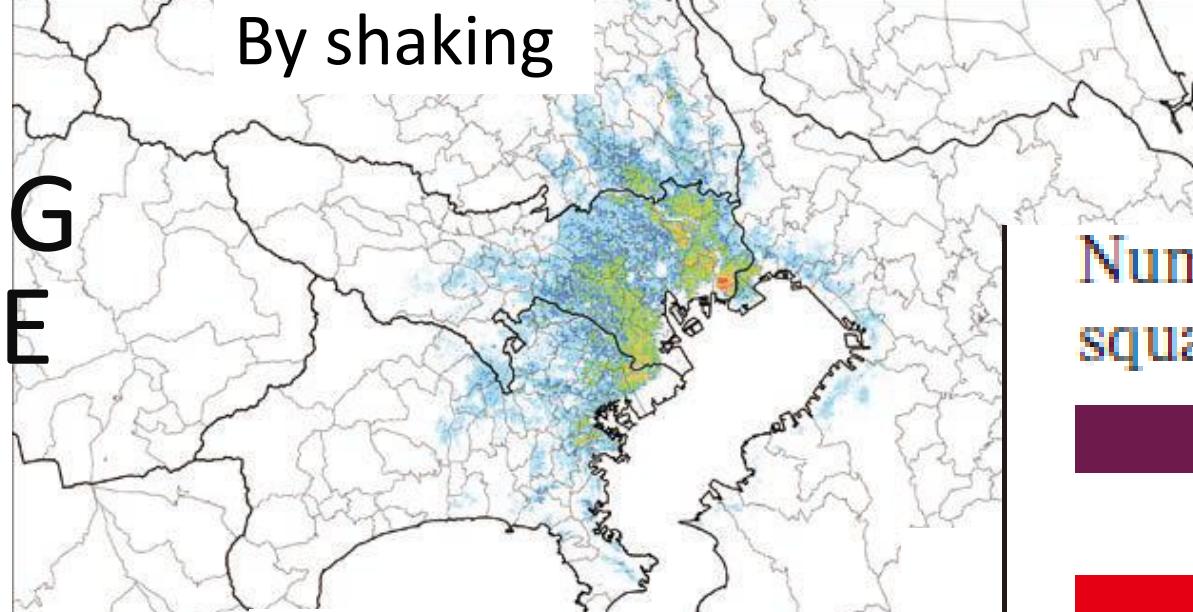
# DAMAGE ASSESSMENT FOR TOKYO EQ

- Magnitude 7
- Death toll: 23,000
- Damage cost :  
95 Trillion JPY  
800 billion USD

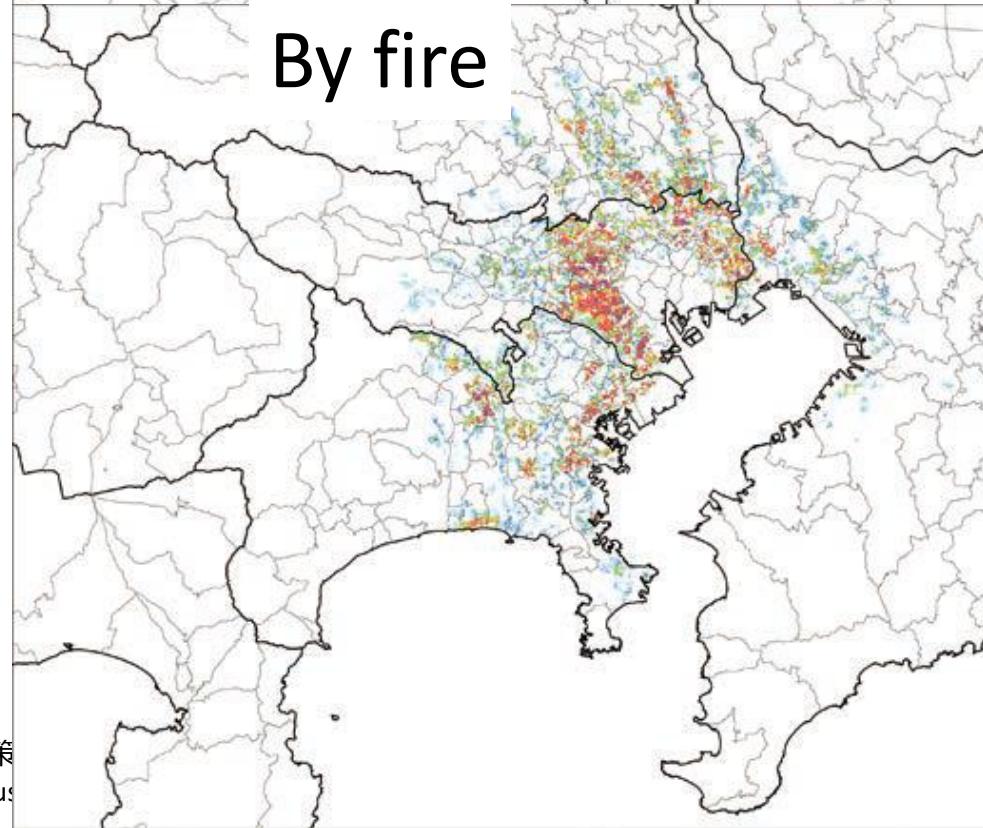


# HOUSING DAMAGE

By shaking



By fire



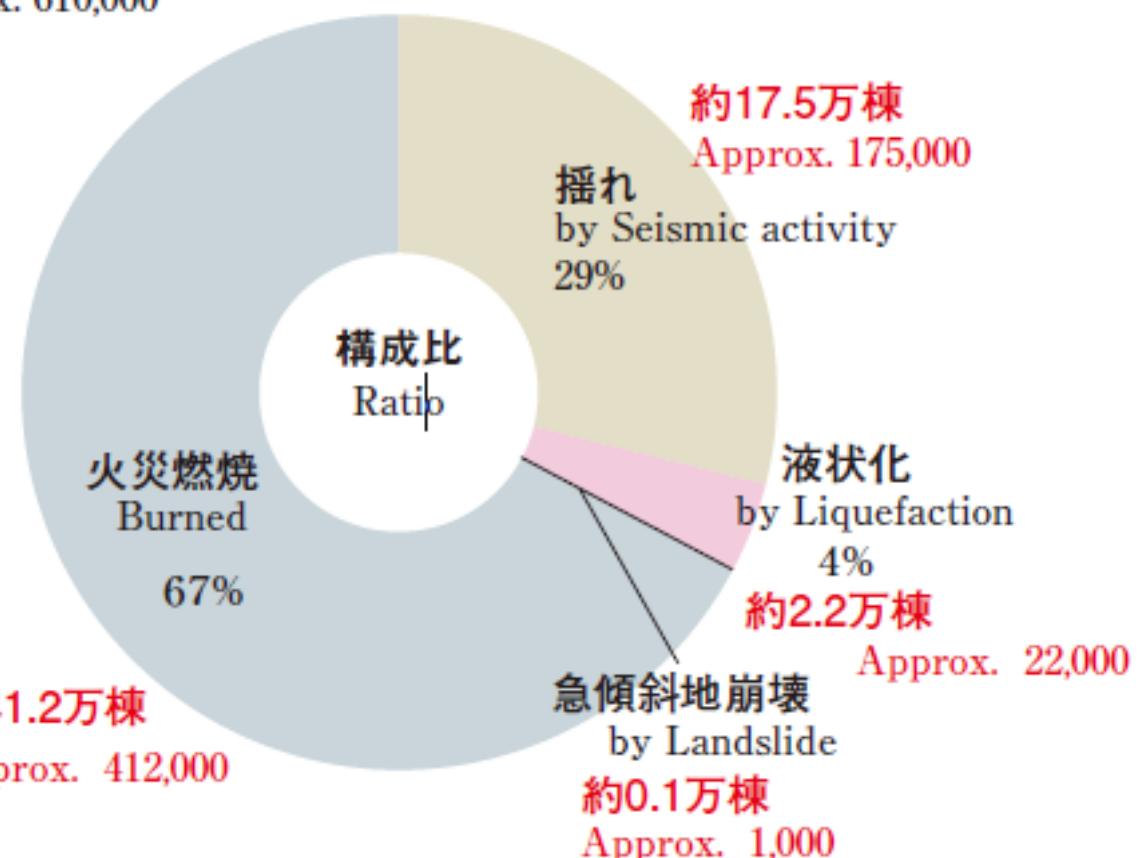
Number in 250 meter square area

- 100軒以上  
Above 100
- 50軒以上100軒未満  
50 to 100
- 30軒以上50軒未満  
30 to 50
- 10軒以上30軒未満  
10 to 30
- 5軒以上10軒未満  
5 to 10
- 1軒以上5軒未満  
1 to 5

No. of death toll: Approx. 23,000 persons



No. of houses and buildings collapsed or burned  
Approx. 610,000



# ESTIMATED DAMAGE ON INFRASTRUCTURE

Electricity      50% blackout, > one week in some areas

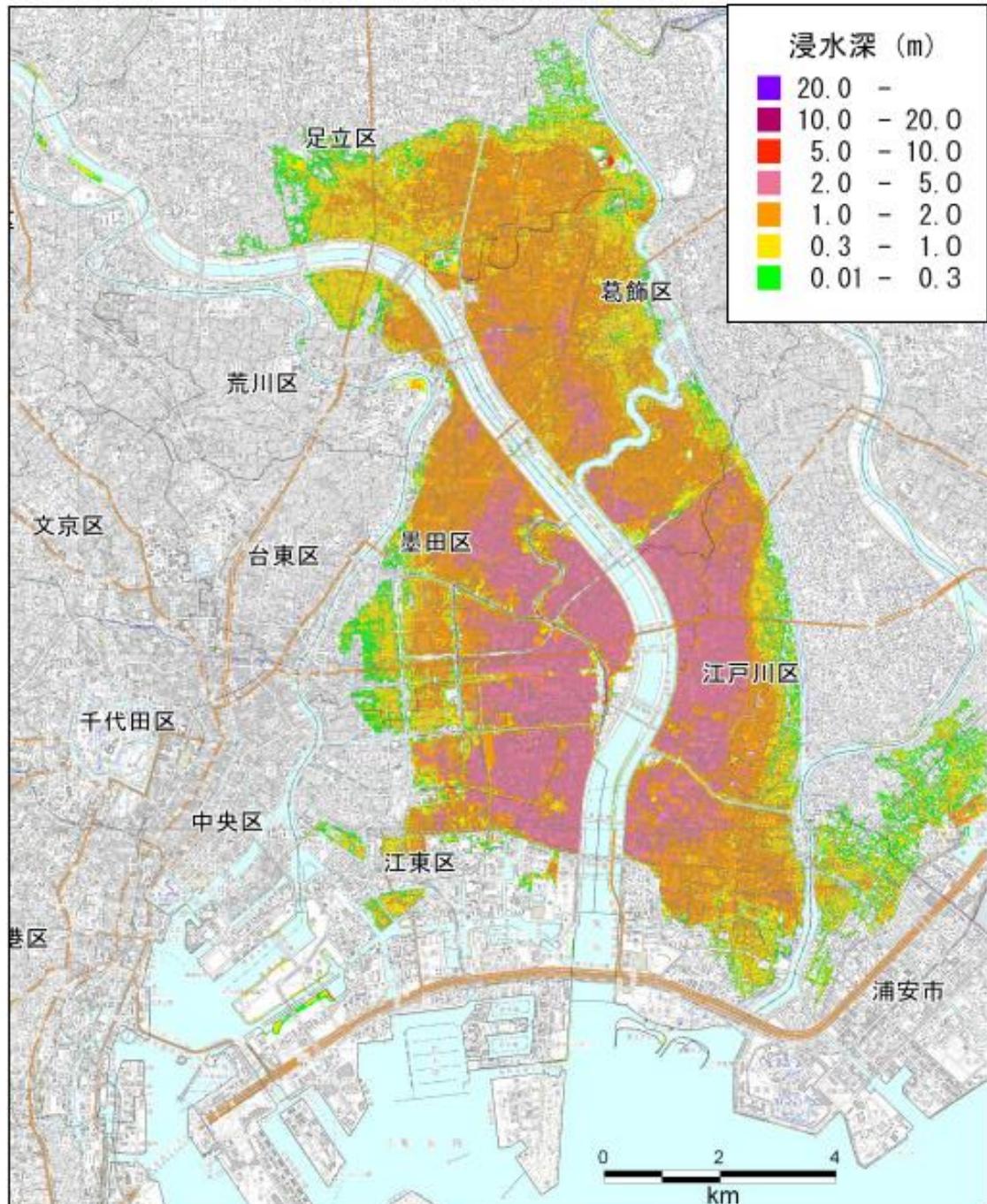
Telephone      One-day including cell phone

Road              1-2 days closure for main roads  
                    Rehabilitation needs > one month for other roads because of debris

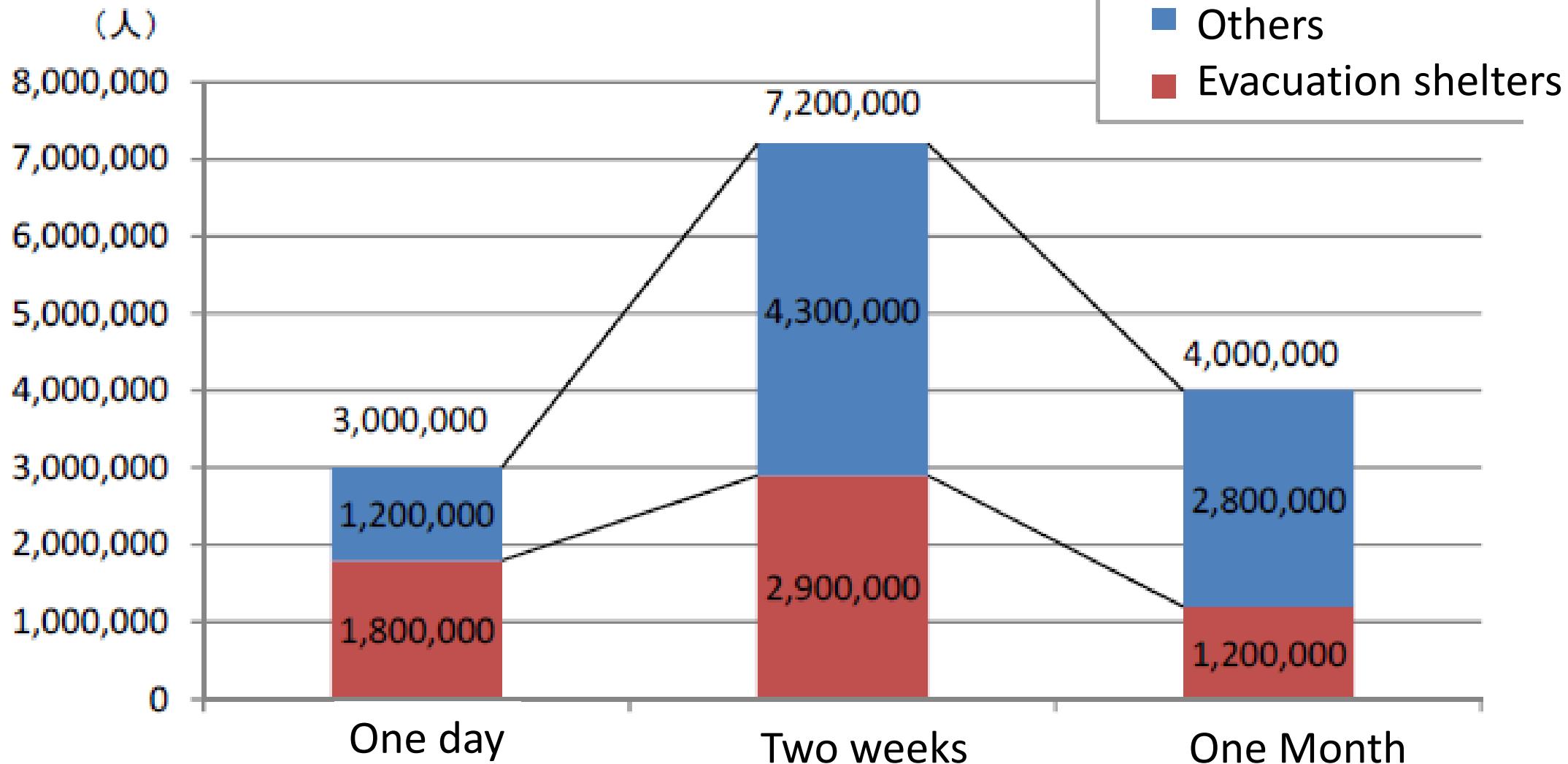
Railway          One week closure for metro  
                    One month for railway

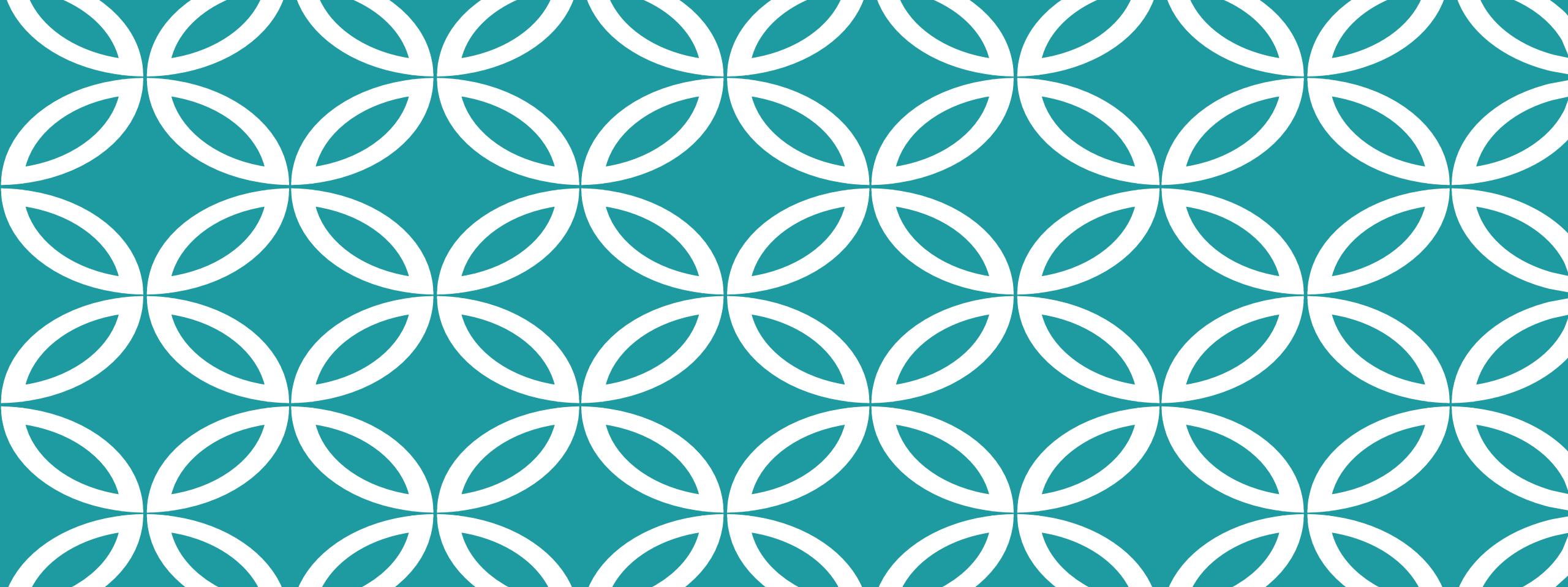
# AREA BELOW SEA LEVEL

In case of damaging  
gates and levees



# EVACUEES: 7.2 MILLION





## 2. INTEGRATED FRAMEWORK

## 1. Legislation, strategy

DRM system: Starting from response, evolving to integration

### Starting with response

**1947** Dis. Relief Act

### Strengthening flood management

**1949** Flood control Act

### From response to Bosai, integrated approach

**1961** Dis. Countermeasure Basic (Bosai) Act  
Disaster reduction day

**1962** Central Dis. Management Council

**1963** Basic Dis. Management Plan



64 Niigata EQ

1966  
EQ insurance

78 Miyagioki EQ

1981  
Revised Building Code

95 Kobe EQ

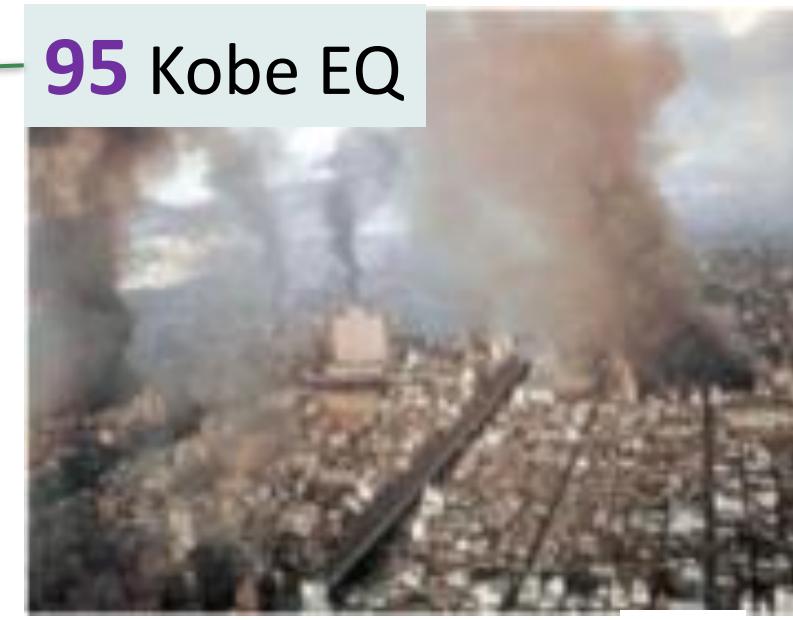
1995  
EQ Retrofitting Act



2011 GEJE

1998  
NPO act

2001  
Cabinet Office  
DM Minister



2011

Urban Development Resilient to Tsunami Act

## 2. DIVERSE ORGANIZATIONS AND A WIDE RANGE OF SECTORS INVOLVED

Coordinating Body	Cabinet Office	
Building Code		Local Gov.
Infrastructure	Min. of Infrastructure	Private Sector
Urban Planning		Local Gov.
Insurance	Min. of Finance	Private
Research	Min. of Science	Academia
Response	Fire Agency, Police Agency Min. of Health & Welfare, Self-Defence Force	Community Local Gov. Mass media Private sector
Monitoring, warning	Met Agency	Local gov.

# DISASTER COUNTERMEASURES BASIC ACT

- Enforced in 1962
- Formulates comprehensive and strategic disaster management system

## Main Contents;

1. Definition of responsibilities for disaster management
2. Disaster management organizations
3. Disaster management planning system
4. Disaster prevention and preparedness
5. Disaster emergency response
6. Disaster recovery and rehabilitation
7. Financial measures
8. State of disaster emergency

# Structure of Basic Disaster Management Plan

## Natural Disasters

Earthquakes

Tsunamis

Water Hazards

Volcanoes

Snow Hazards

## Accidents Disasters

Maritime Disasters

Aviation Disasters

Railroad Disasters

Road Disasters

Nuclear Disasters

Hazardous Materials D.

Large-scale Fires D.

Forest Fires D.



Presented according to the order of disaster management phases

Prevention/Preparedness

→

Emergency Response

→

Disaster Recovery

Stipulated concrete countermeasures by each stakeholder

National Govt.



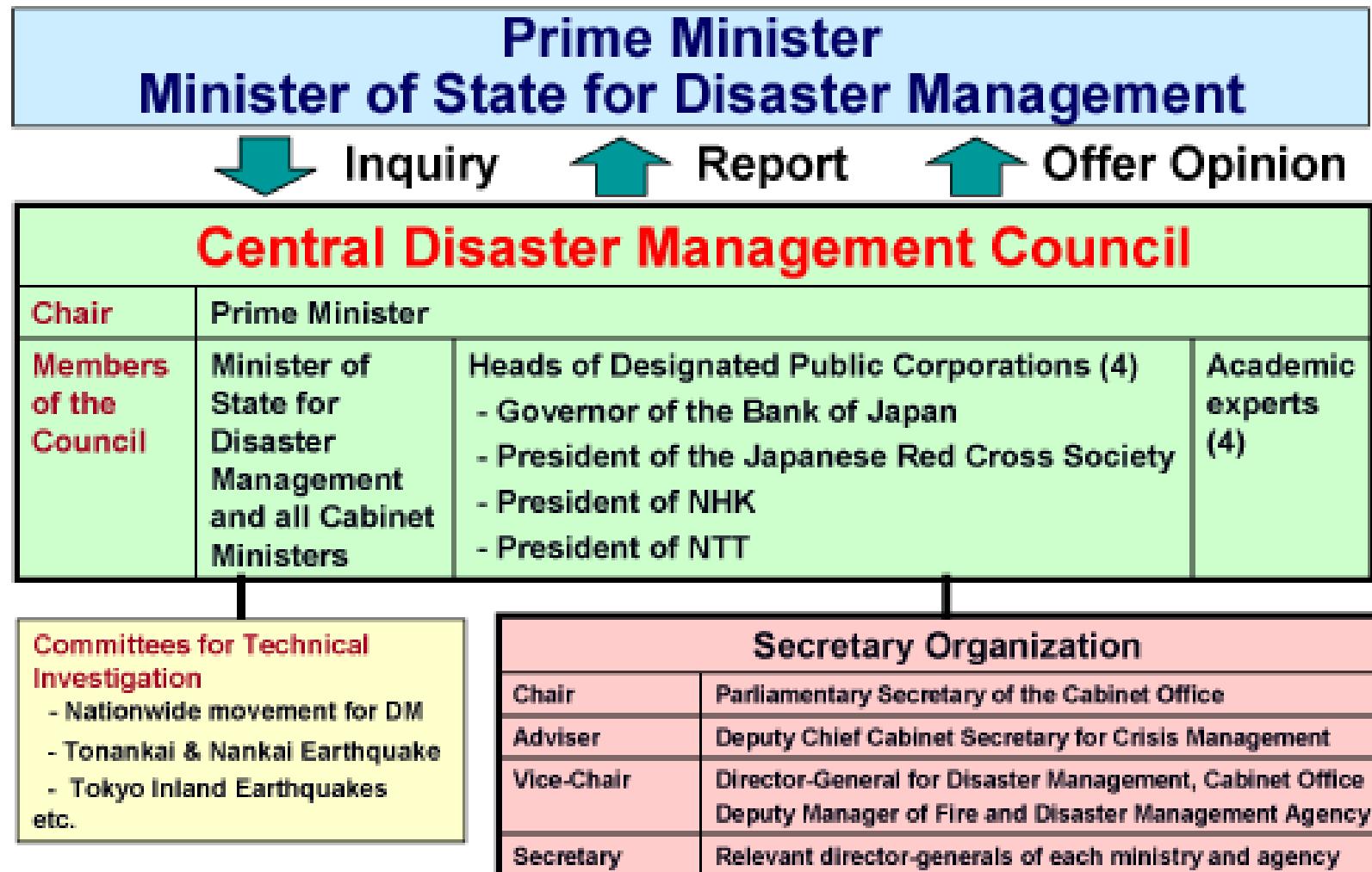
Local Govts.

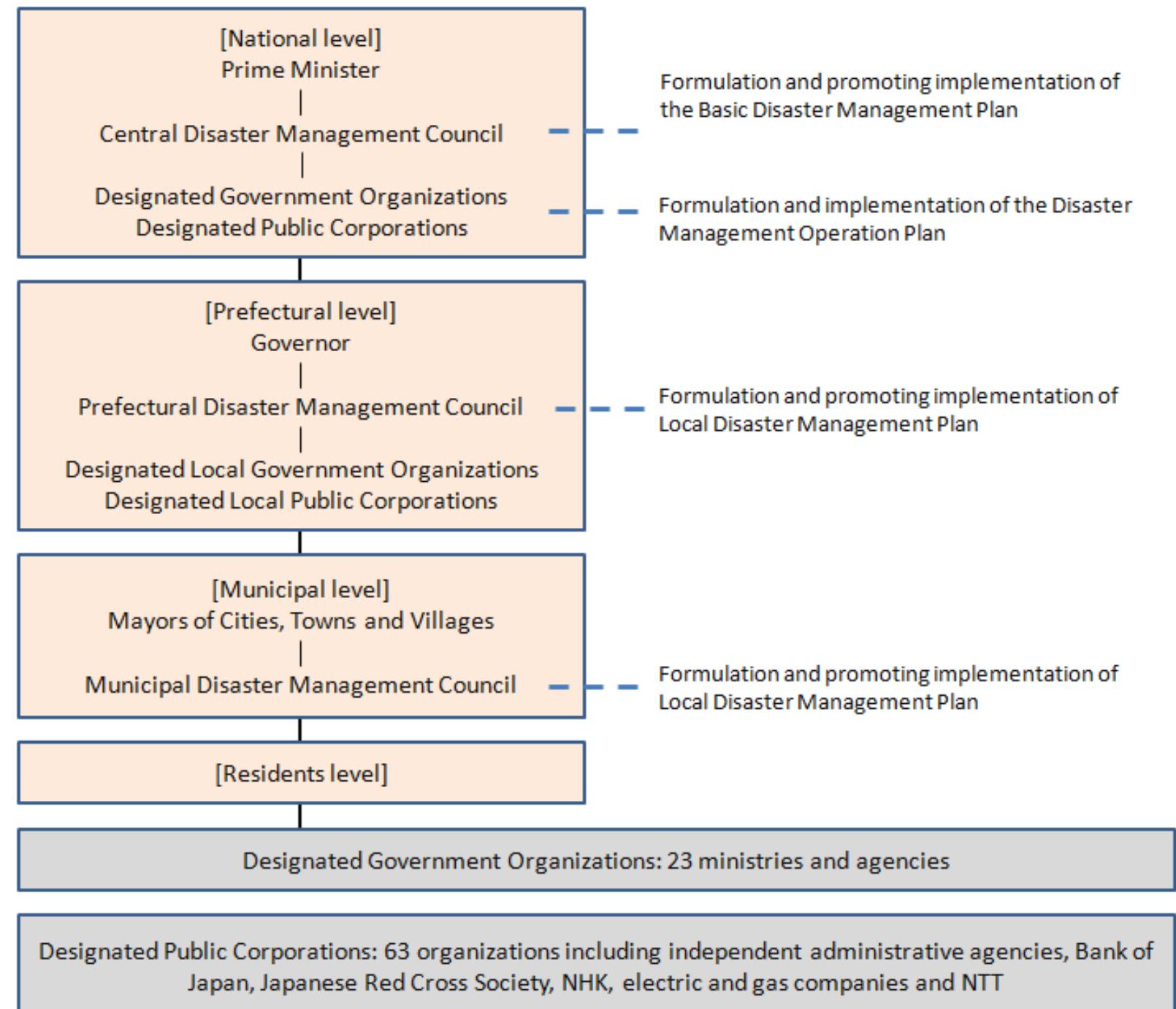


Residents

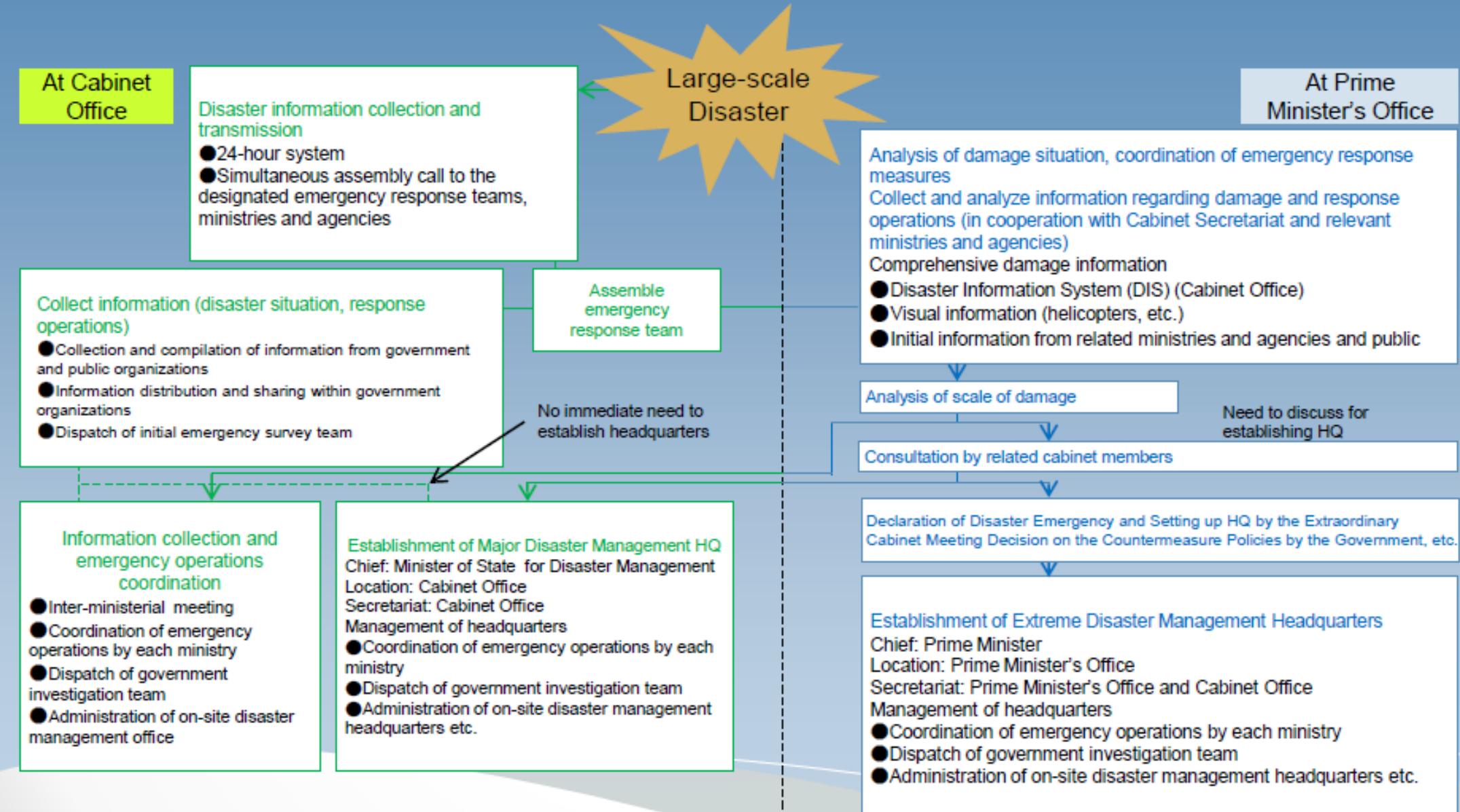
# National Platform Governance and Coordination

Organization of Central Disaster Management Council

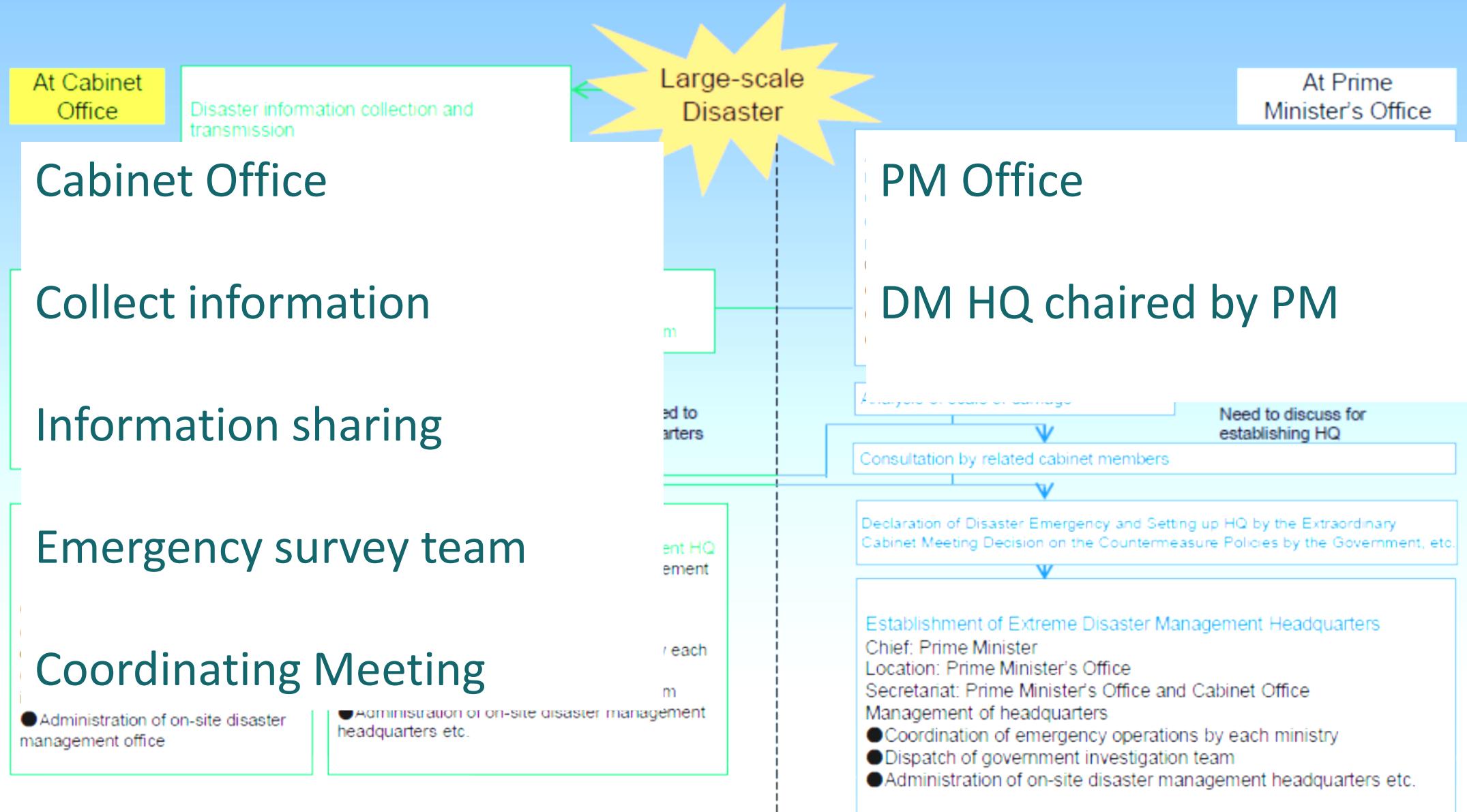




# Cabinet Office Disaster Response Mechanism

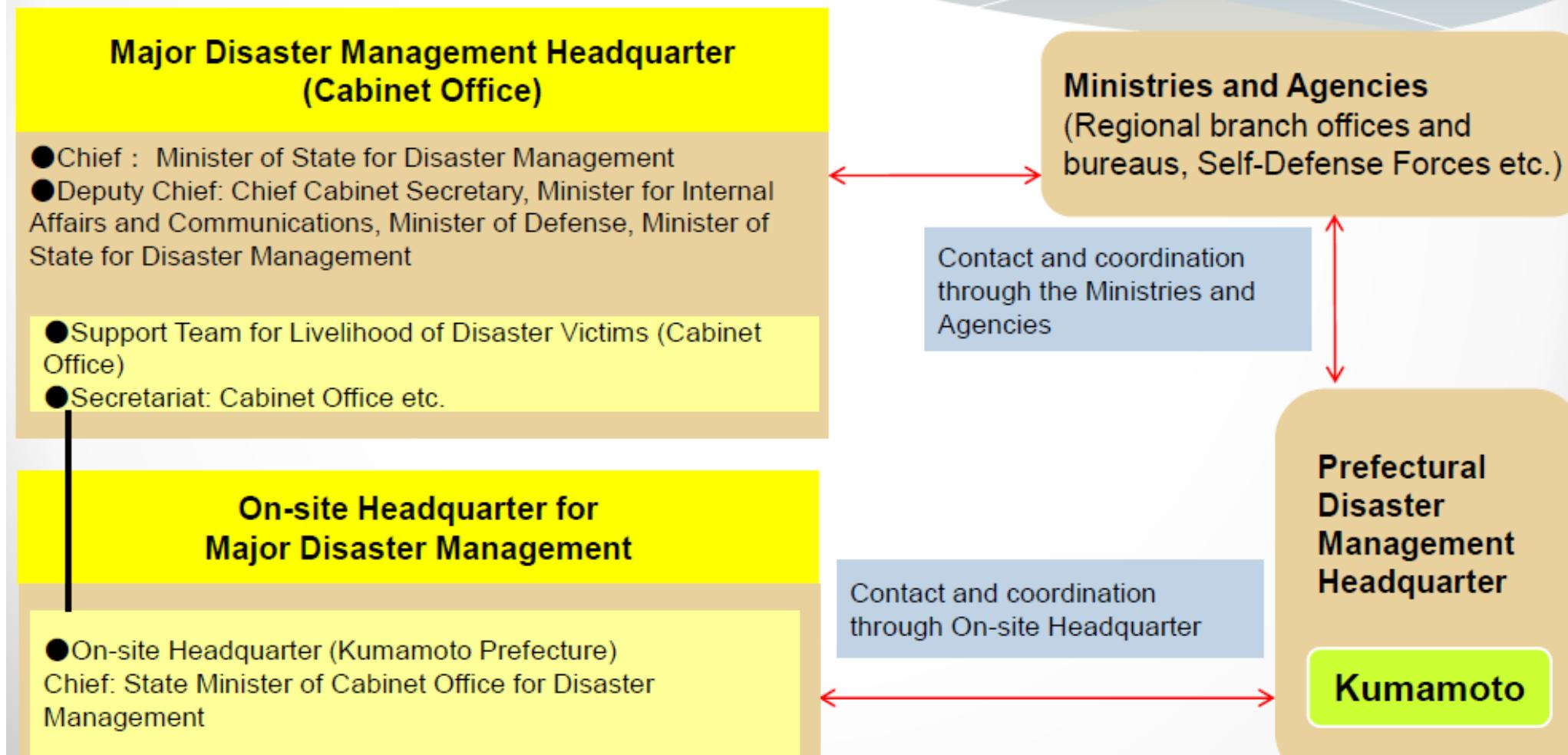


# Cabinet Office Disaster Response Mechanism

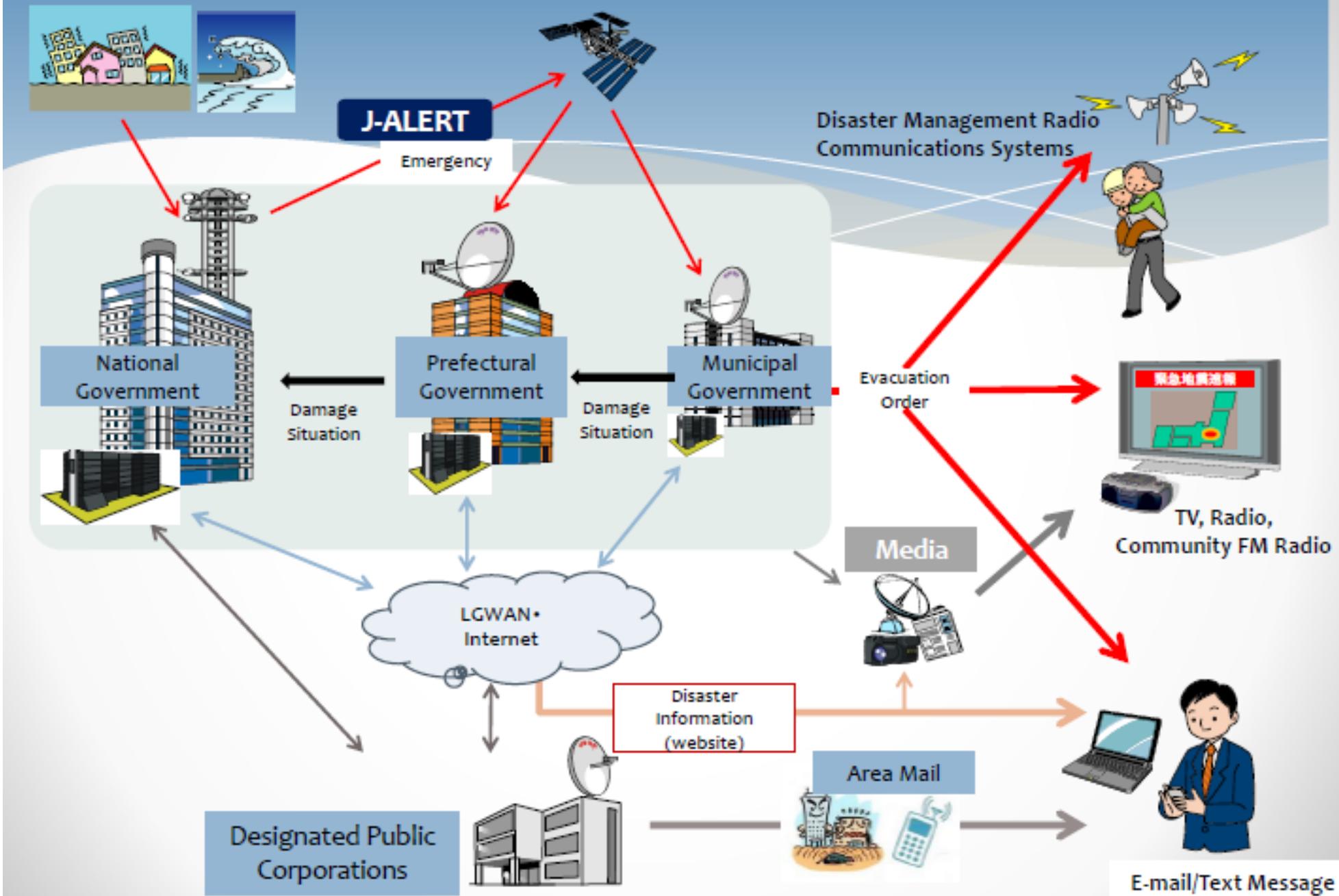


# Coordination System between National Government and Local Government (in the case of the Kumamoto Earthquake)

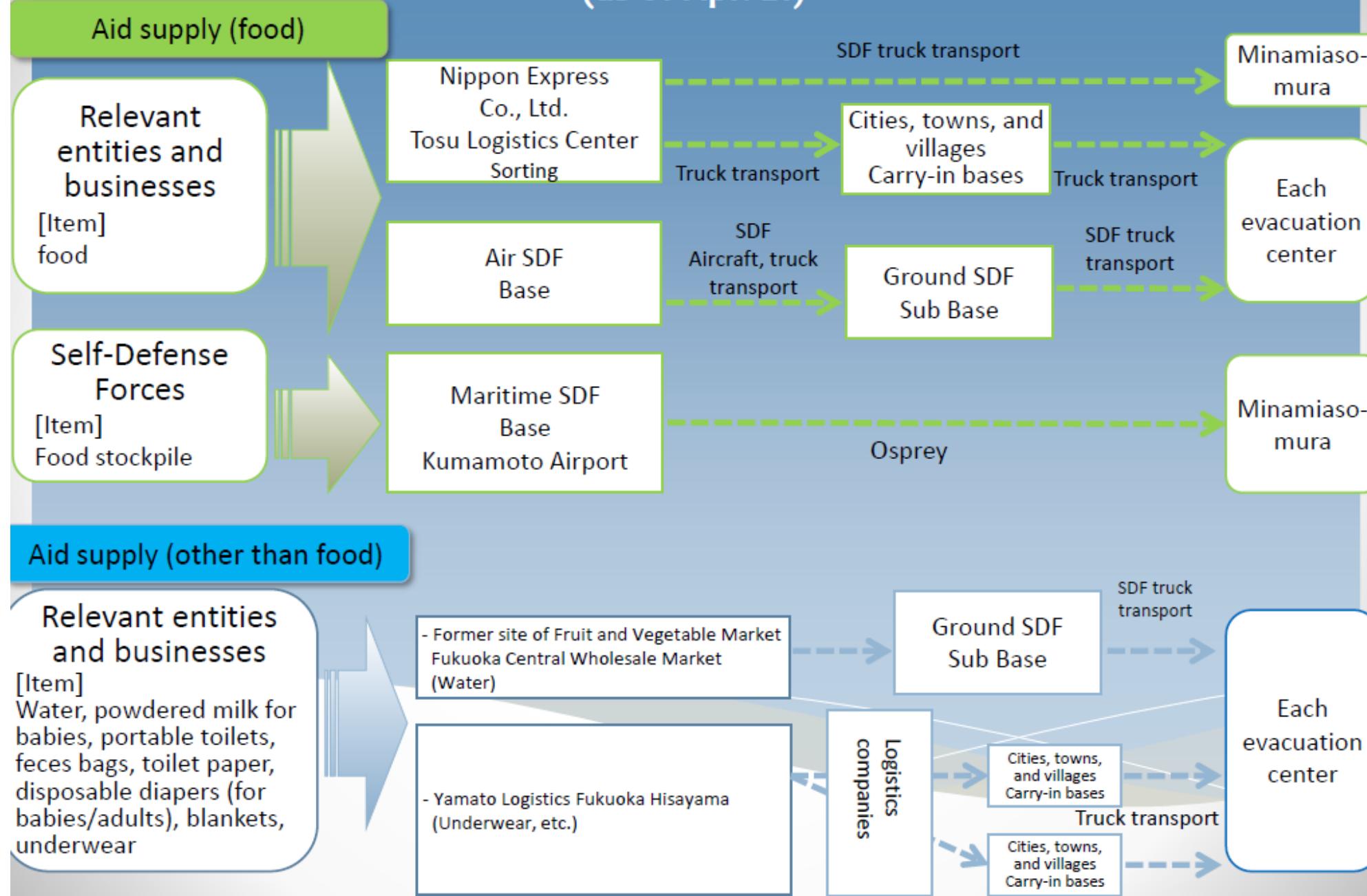
## Communication and coordination system between Major Disaster Management Headquarter and Local Government (prefecture)



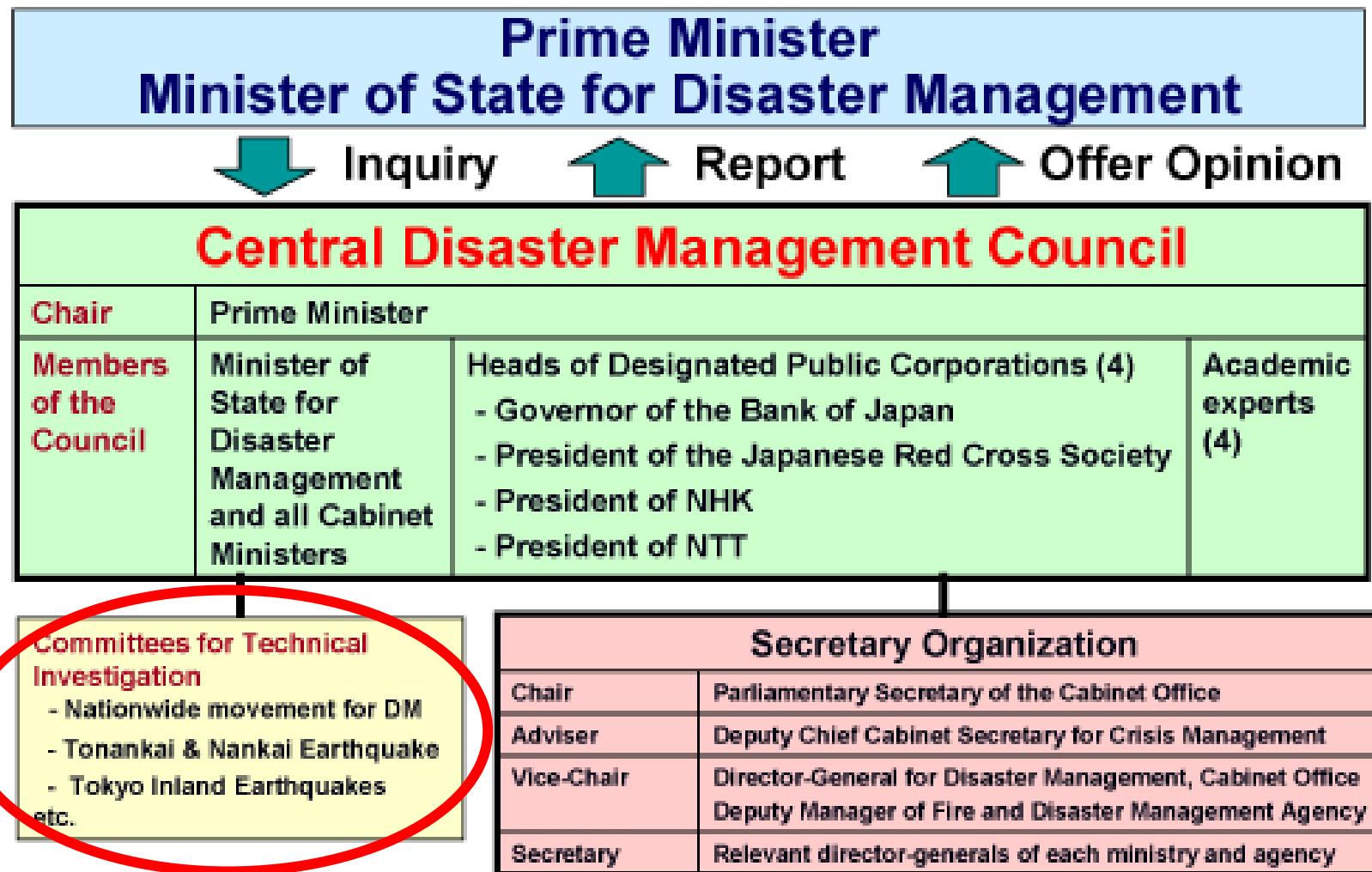
# Information Dissemination for Residents



# Image: Supply Transportation to Each Evacuation Center (as of Apr. 21)



### 3. UNIQUENESS OF JAPANESE SYSTEM EVIDENCE/ SCIENCE BASED POLICY FORMULATION



# EX. STRATEGY FOR LARGE-SCALE EARTHQUAKE DRM/DRR 2014 CENTRAL DISASTER MANAGEMENT COUNCIL

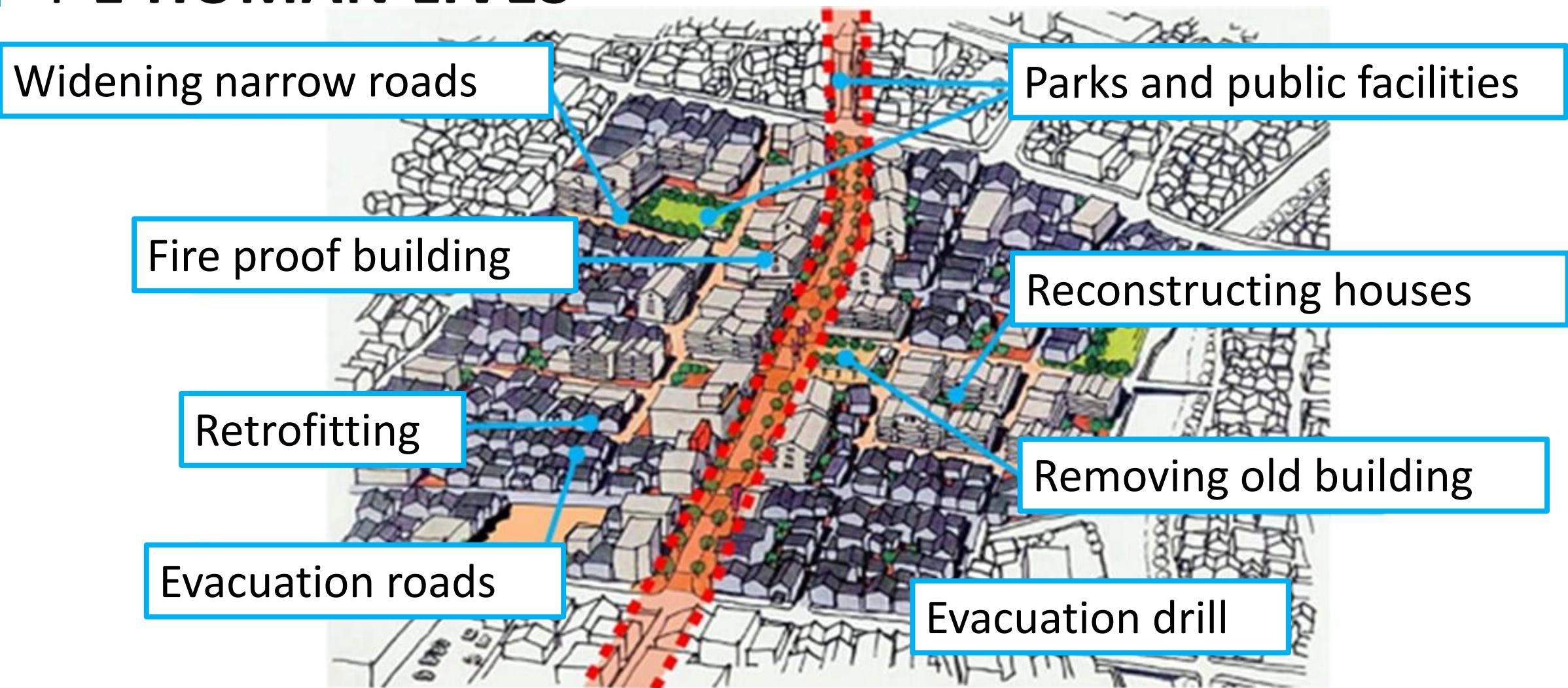
Mitigation	Retrofitting, Tsunami, Fire, Landslides, Crucial Infrastructure, Long-term Shaking, Liquefaction, Risk Communication, DRM education, Volunteers, Comprehensive DRM, Research,
Response	HQ at disaster area, Nuclear Accident, Search & Rescue, Medical response, Fire, Logistics, Emergency supply, Evacuation shelter, Infrastructure rehabilitation, Health, Debris, Information, Law & order, Support
Managing confusion	Transportation, BCM,
Responding local needs	Under ground, Flooding, Oil refinery, Traffic congestion, Isolated community, Cultural heritage, Snow,
Cascading effects	
Recovery	
Monitoring	

# MINISTRY OF INFRASTRUCTURE: ACTION PLAN

I. Protecting human lives	Human lives	Safer residence
		DRM education
		Plane, ships & drills
	Safe space	Retrofitting
		Road transport
	Evacuation	Evacuation, Logistics
II. Continuing National Capital Function	Cascading effects	floods, landslides, tsunamis
	Capital function	Transportation
III. Recovery	Special teams	
	Reconstruction	

# I. PROTECTING HUMAN LIVES

## I-1 HUMAN LIVES



# PARK WITH DM FACILITIES

- disaster Management base
- Preventing fire spread
- Water storage tanks, etc.
- Improving living environment



# JOINT RECONSTRUCTION OF OLD HOUSES

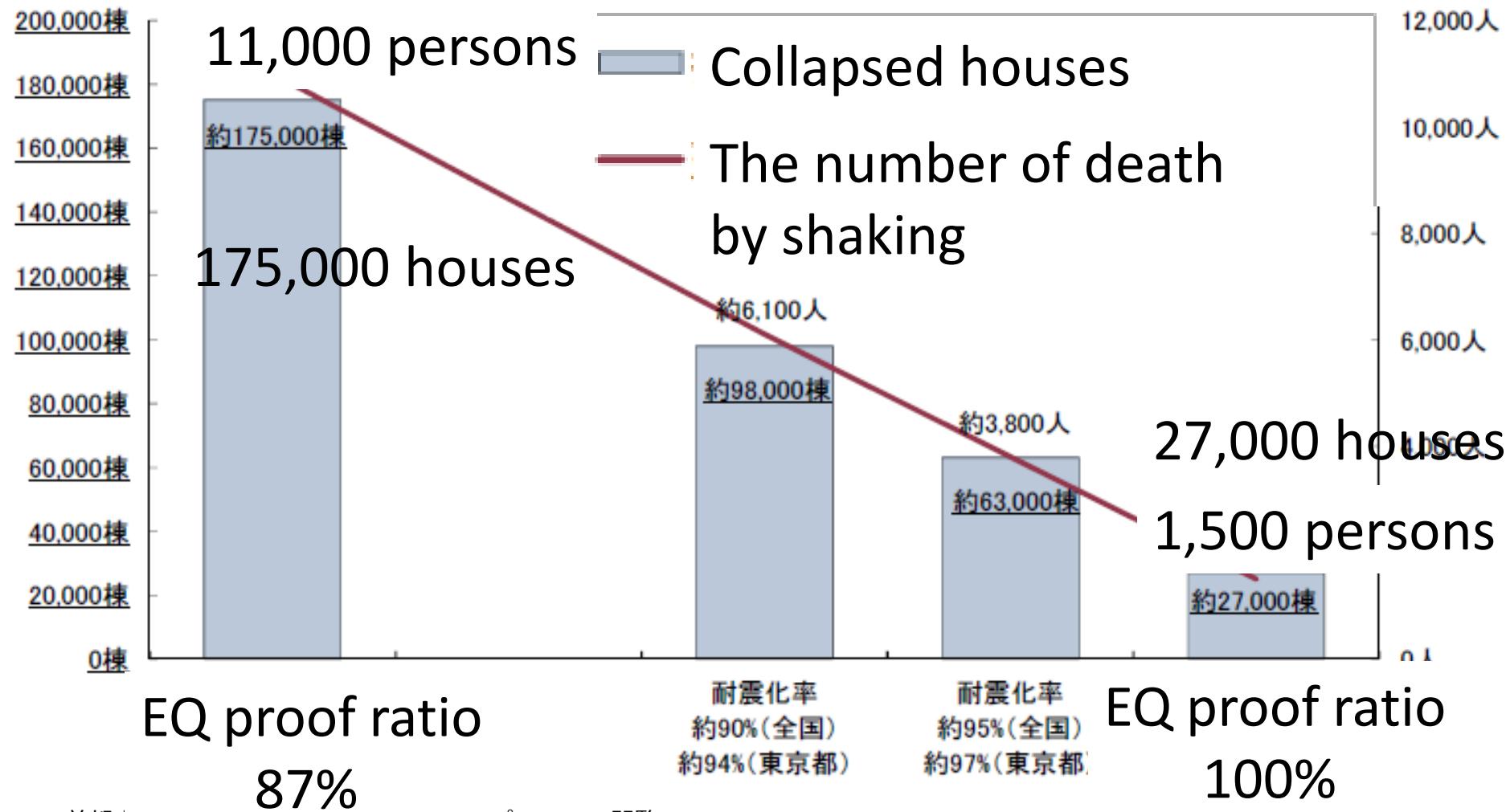
Financial support for  
removal and construction

Fire proof

Improving housing  
conditions



# REDUCING DEATH BY RETROFITTING HOUSES FROM 11,000 TO 1,500 PERSONS



# I. PROTECTING HUMAN LIVES

## I-2 SAFE SPACE

Retrofitting bridges



# I. PROTECTING HUMAN LIVES

## I-3 EVACUATION, RELIEF GOODS TRANSPORT

Disaster  
Management Jetty



Nihonbashi River  
Source : Prof.Yuji MIURA,

## II. CONTINUING NATIONAL CAPITAL FUNCTION

### II-1 CASCADING EFFECTS

Landslide protection



TEG FORCE 10上木下木流



中野山地の崩壊

## II. CONTINUING NATIONAL CAPITAL FUNCTION

### II-2 CAPITAL FUNCTION

Retrofitting  
Airport



### III. RECOVERY

#### III-1 SPECIAL TEAMS

Engineer's team

Damage assessment

Planning rehabilitation

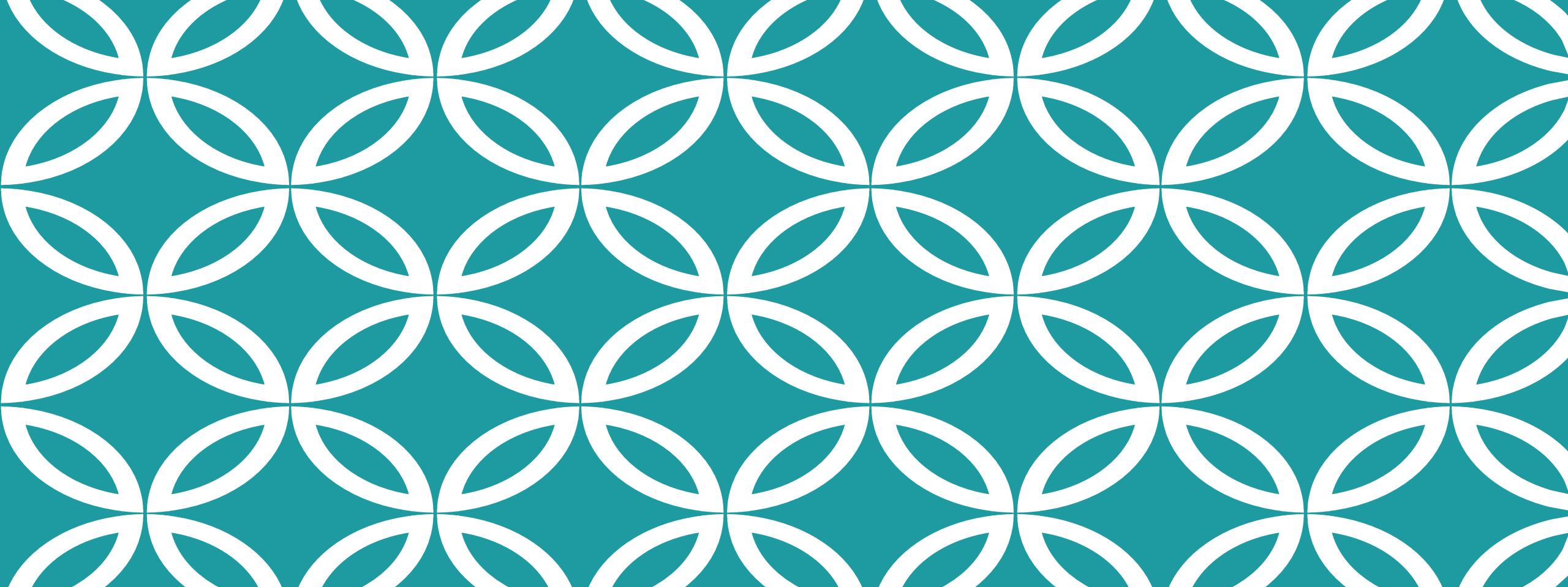
Preventing cascading  
disasters



### III. RECOVERY III-2 RECONSTRUCTION

Recovery planning: Transport covering Highway, Railway, Port



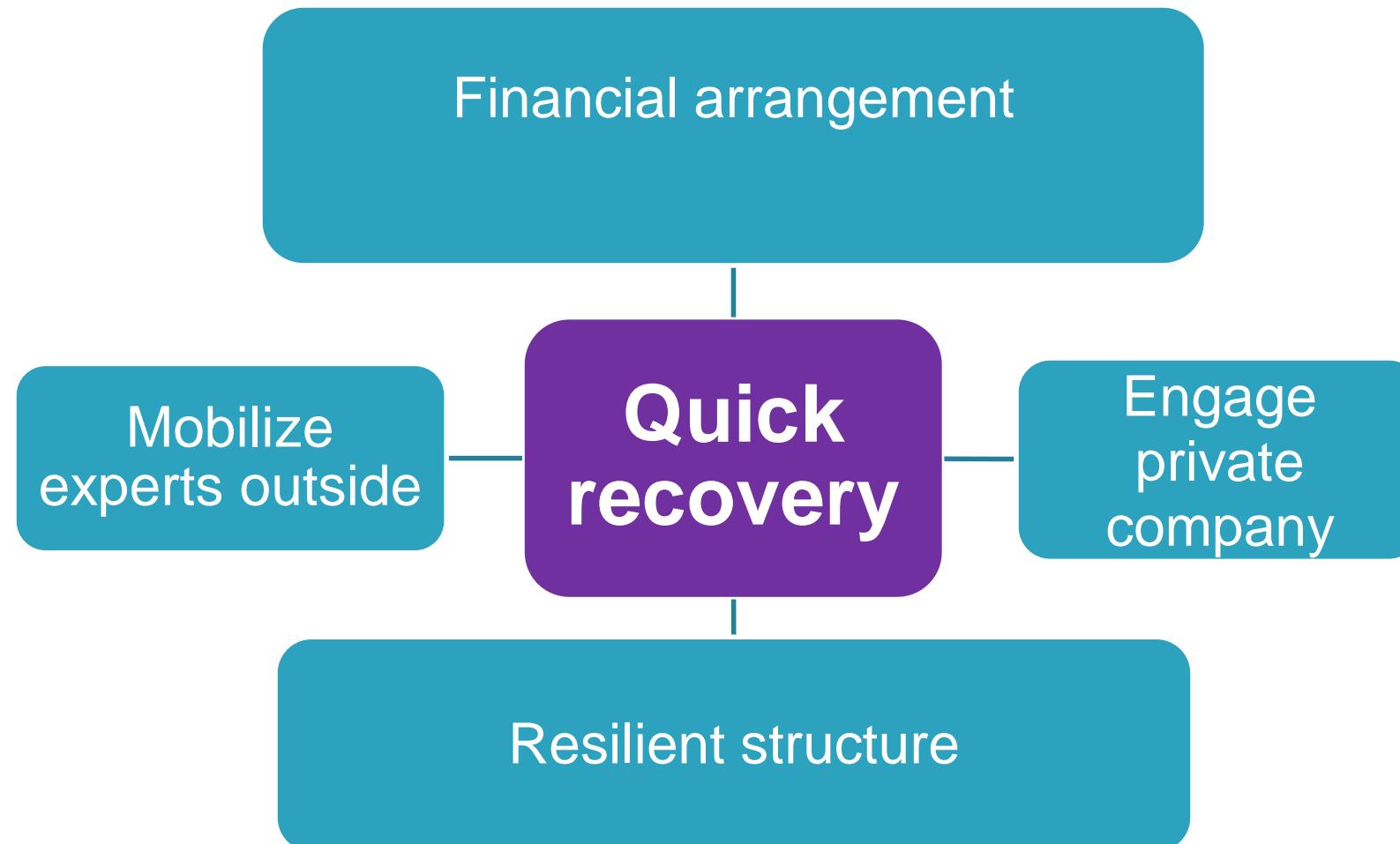


### 3. INTEGRATING RESPONSE AT GREAT EAST JAPAN EARTHQUAKE AND TSUNAMI

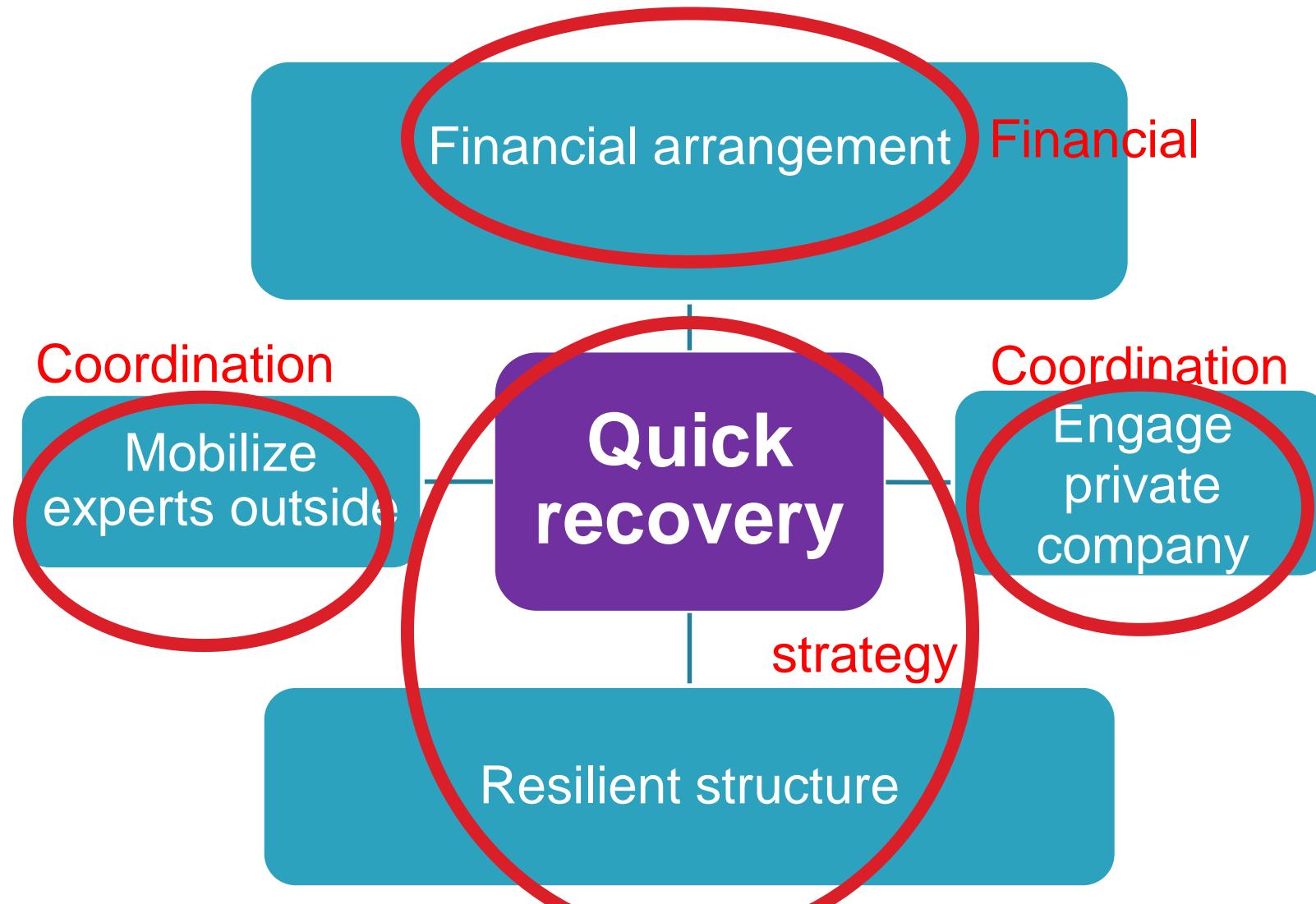
# Coordination Lessons from the Great East Japan Earthquake



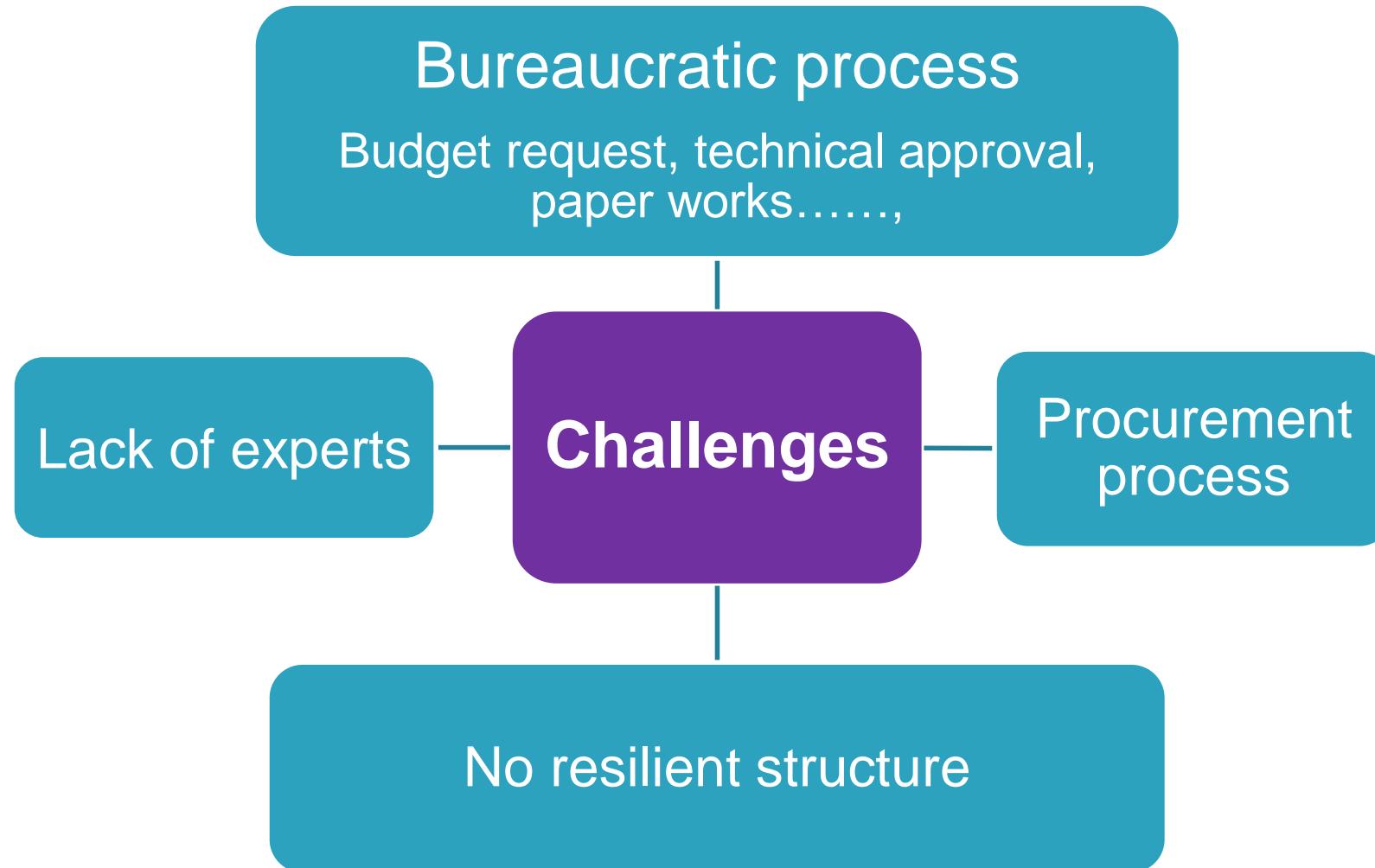
## How did Governance work?

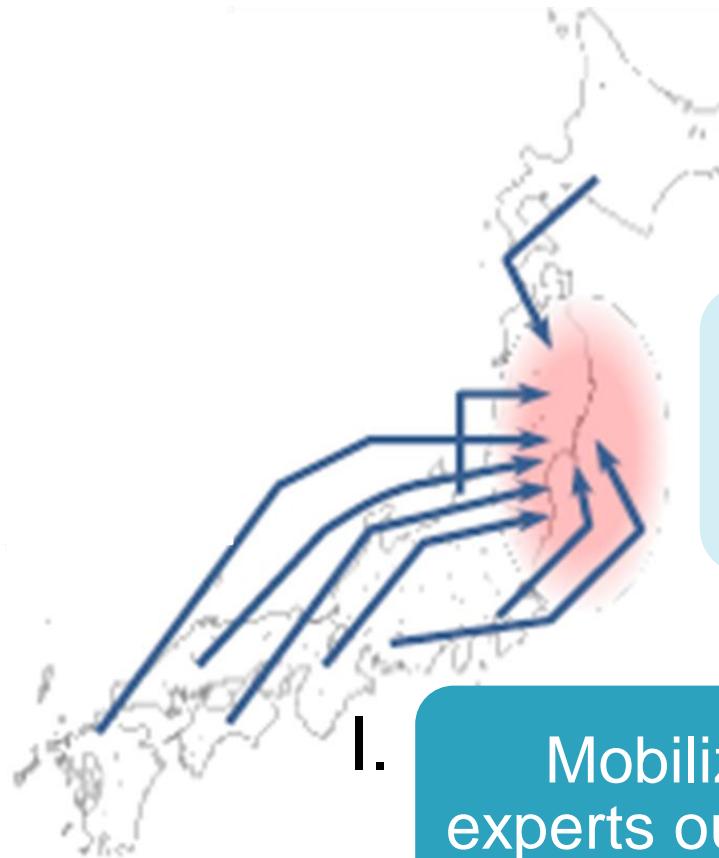


## Lessons from the Great East Japan Earthquake & 3 Gaps



## Issues in developing countries





Financial arrangement

Mobilize experts outside

**Quick recovery**

Engage private company

Resilient structure

## a. National level

TEC-FORCE: technical emergency control force

Ministry of Land, Infrastructure, Transport and Tourism

**Emergency team of engineers & infrastructure specialists of national government**

Damage  
survey

Needs  
assessment

Technical  
assistance

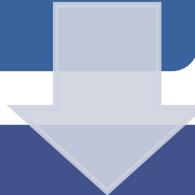
Emergency  
response

- 18,115 person x day from March 11, 2011
- To 97 municipalities in 13 prefecture

## b. Local level

Local municipalities support disaster areas

**Many prefecture & municipality governments outside Tohoku sent officials**



**Some 79,000 officials**  
Civil engineers, urban planners, public health specialists, statisticians, etc.



**opportunity**  
to gain experience in dealing with post-disaster situations.

## Pre-Agreement on disaster relief between local municipality governments

- Area

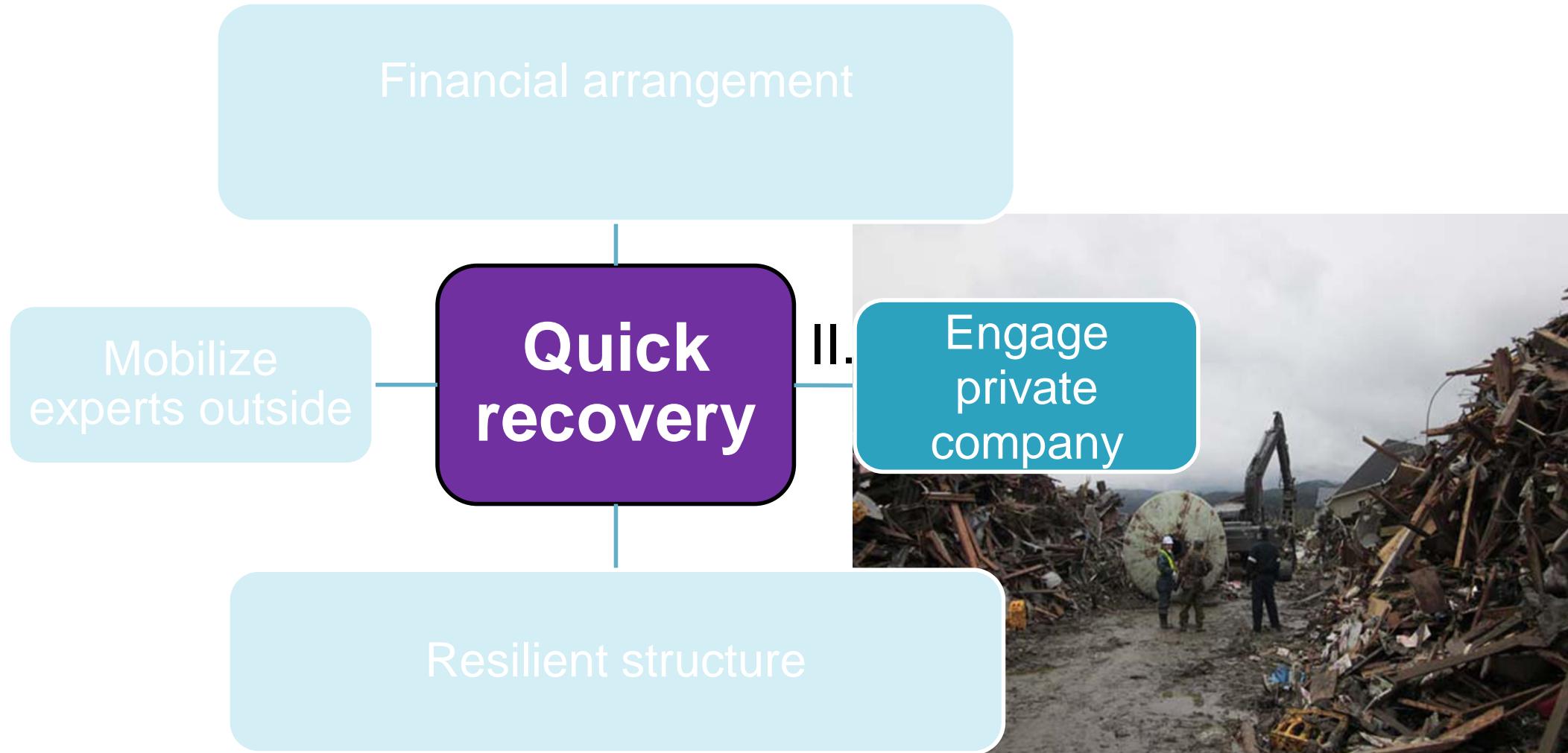
Water, food  
emergency  
goods

Relief, medical,  
rehabilitation  
goods

Vehicle, ships

Doctor, medical  
teams,  
engineers

- Cost: usually covered by affected municipality (refunded by the central government)



## Engage local companies on the day of disaster

### Skip ordinary procurement process

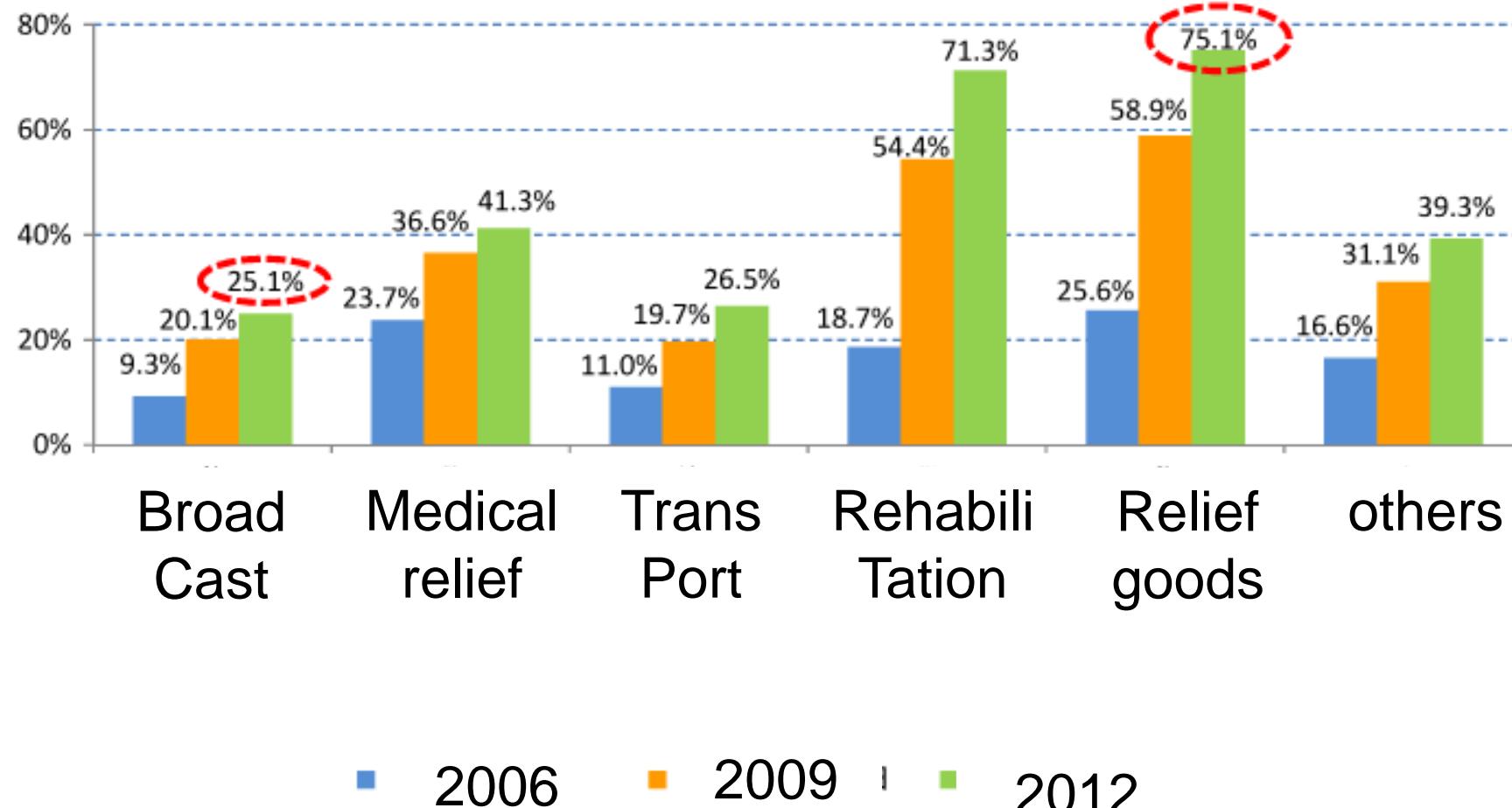
- Start works on March 11, 2011
- Without contract, verbal instruction or simple paper
- Payments are settled later based on quantities of works
- Construction, consultant, survey companies

### Pre-agreement

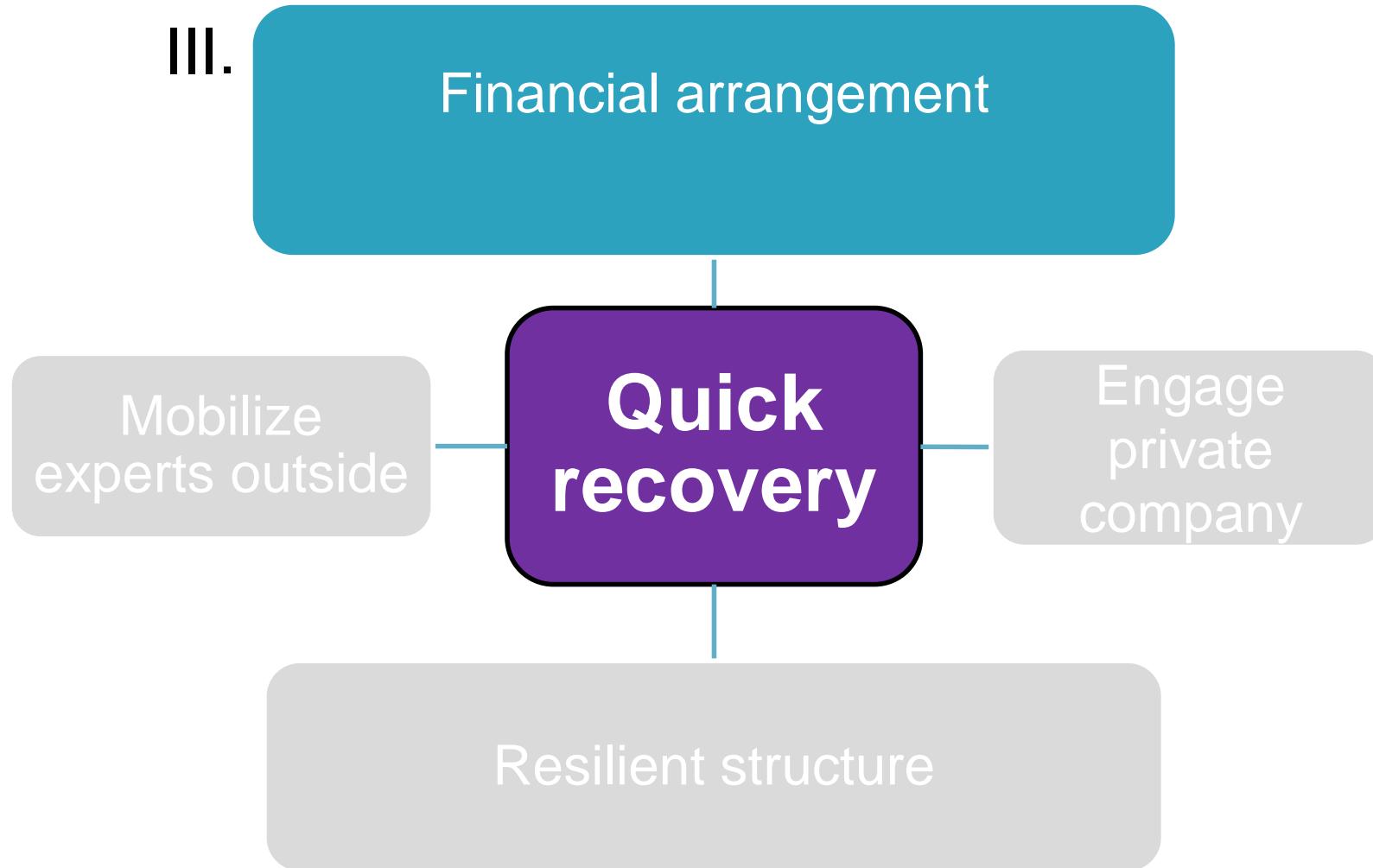
- Simple and covering principle clauses
- guaranteeing payment,
- requiring private companies cooperation
- Renewing annually

# Areas of pre-agreement with private companies

図表 1-0-20 企業等と協定を締結している市区町村の割合



出典：消防庁「消防防災・震災対策現況調査」をもとに内閣府作成



## Start recovery works without worrying about budgets

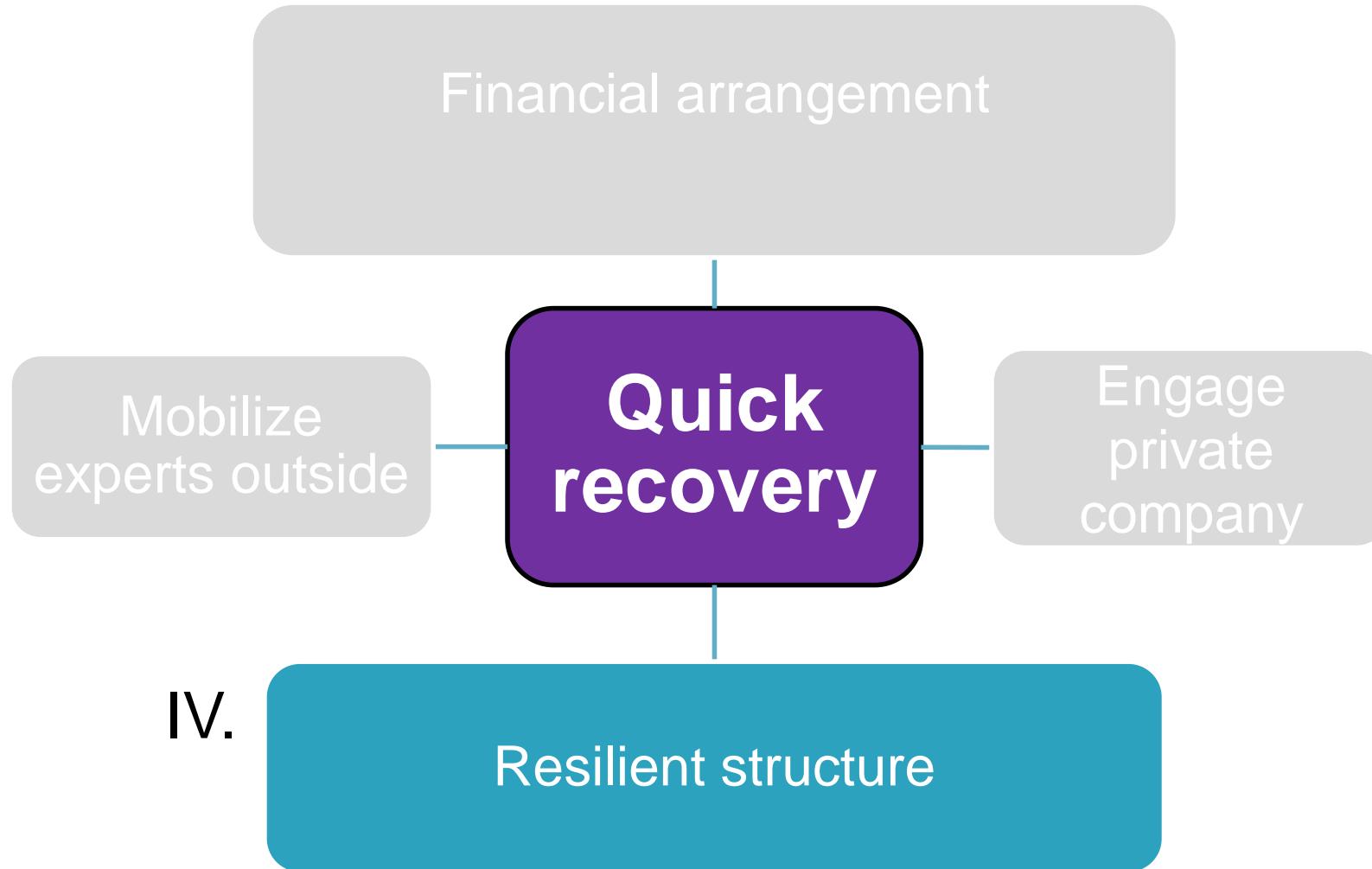
Needs central government financial support  
Local government cannot cover huge costs

Cover various facilities: river, coast, roads, ports, sewerage & parks

Assess costs & secure budgets immediately after disasters

Start works promptly on the day of disasters  
Subsidy is provided retroactively

Staff of finance ministry & technical line ministry jointly examine projects



## Resilient structures reduce recovery efforts

	Kobe	GEJE
Highway	550 days	7 days
Bullet train (Shinkansen)	82 days	49 days

lessons from Kobe Earthquake 1995

Reinforcement of structures

- 17,000 piers of bullet train rails
- 490 bridges

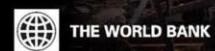


## 4. CONCLUSION

Japan has developed DRM framework  
by integrating various sectors and  
organizations at all levels  
through learning from disasters

# LEARNING FROM MEGADISASTERS

LESSONS FROM THE GREAT EAST JAPAN EARTH-  
QUAKE



Federica Ranghieri and  
Mikio Ishiwatari, editors

# THANK YOU

Mikio Ishiwatari, PhD  
[Ishiwatari.mikio@jica.go.jp](mailto:Ishiwatari.mikio@jica.go.jp)

# REFERENCES

Ranghieri, F., & Ishiwatari, M. (Eds.). (2014). Learning from megadisasters: lessons from the Great East Japan Earthquake. The World Bank.

Ishiwatari, M. (2021). Institutional Coordination of Disaster Management: Engaging National and Local Governments in Japan. *Natural Hazards Review*, 22(1), 04020059.

Ishiwatari, M. (2014). Disaster risk management at the national level. In *Disaster risk management in Asia and the Pacific* (pp. 252-271). Routledge.

Ishiwatari, M. (2012). Government roles in community-based disaster risk reduction. In *community-based disaster risk reduction*. Emerald Group Publishing Limited.